



Agent-Oriented Software Engineering with Tropos

Modeling Stakeholders and their Goals -- i
Agent-Oriented Software Engineering
Tropos Development Phases
Formal Analysis of Tropos Models
The Tropos Project*





Goal-Oriented Requirements Engineering (~1993)

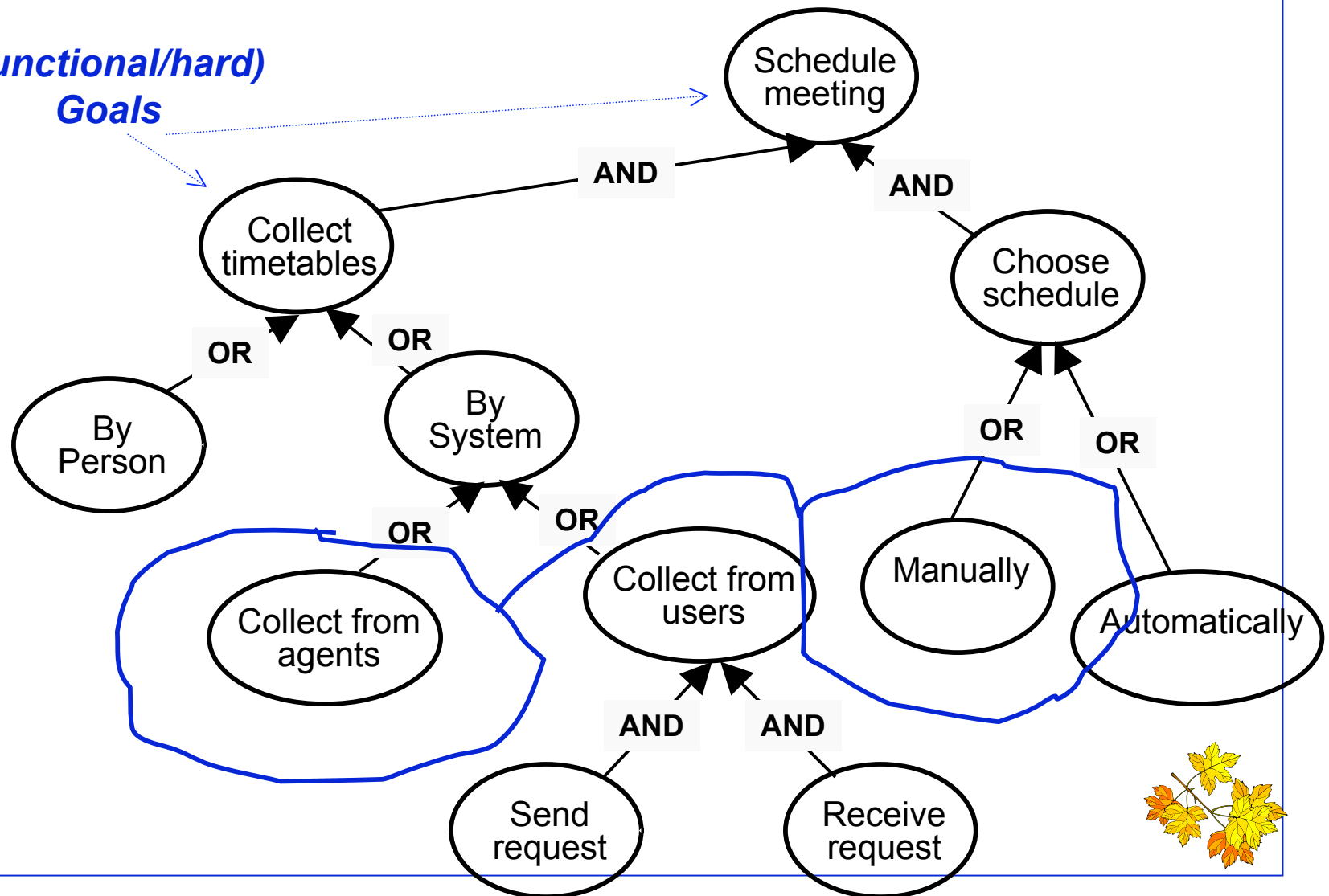
- ↪ Goal-oriented analysis focuses on early requirements, when problems are identified, and alternative solutions are explored and evaluated.
- ↪ During goal-oriented analysis, we start with initial stakeholder goals such as "Fulfill every book request", or "Schedule meeting" and keep refining them until we have reduced them to alternative collections of functional requirements each of which can satisfy the initial goals.
- ↪ Initial goals may be contradictory, so the analysis must facilitate the discovery of tradeoffs and the search of the full space of alternatives, rather than a subset.





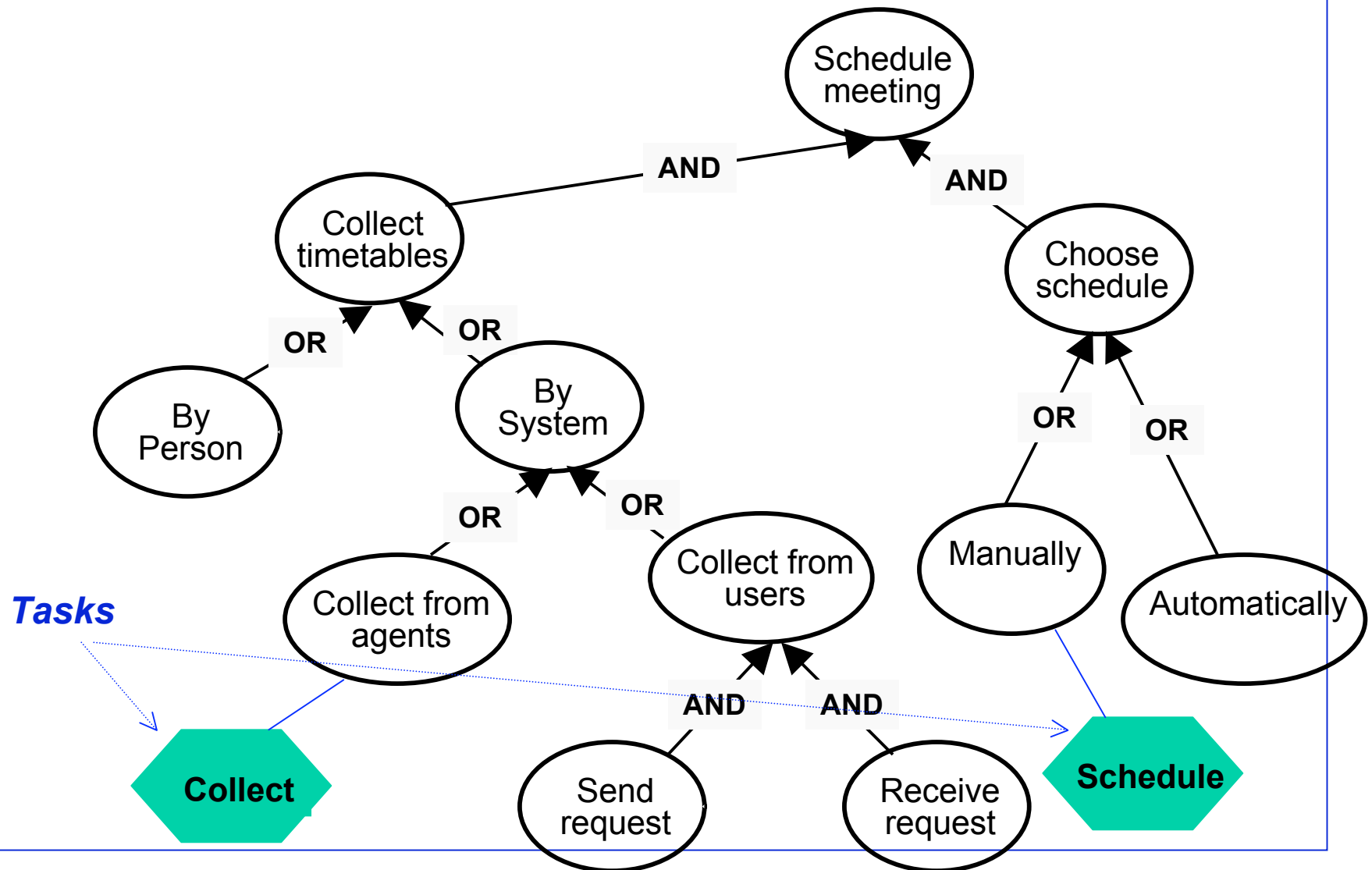
Goal Analysis Leads to Alternatives

(Functional/hard)
Goals



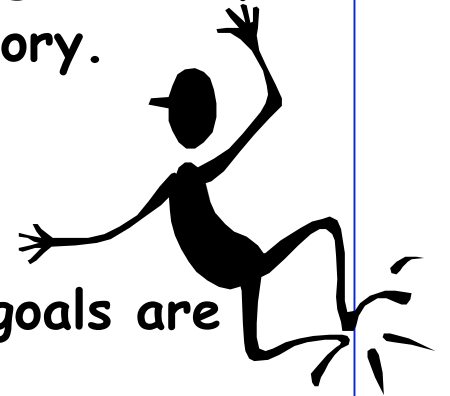


Alternatives Lead to Designs/Plans



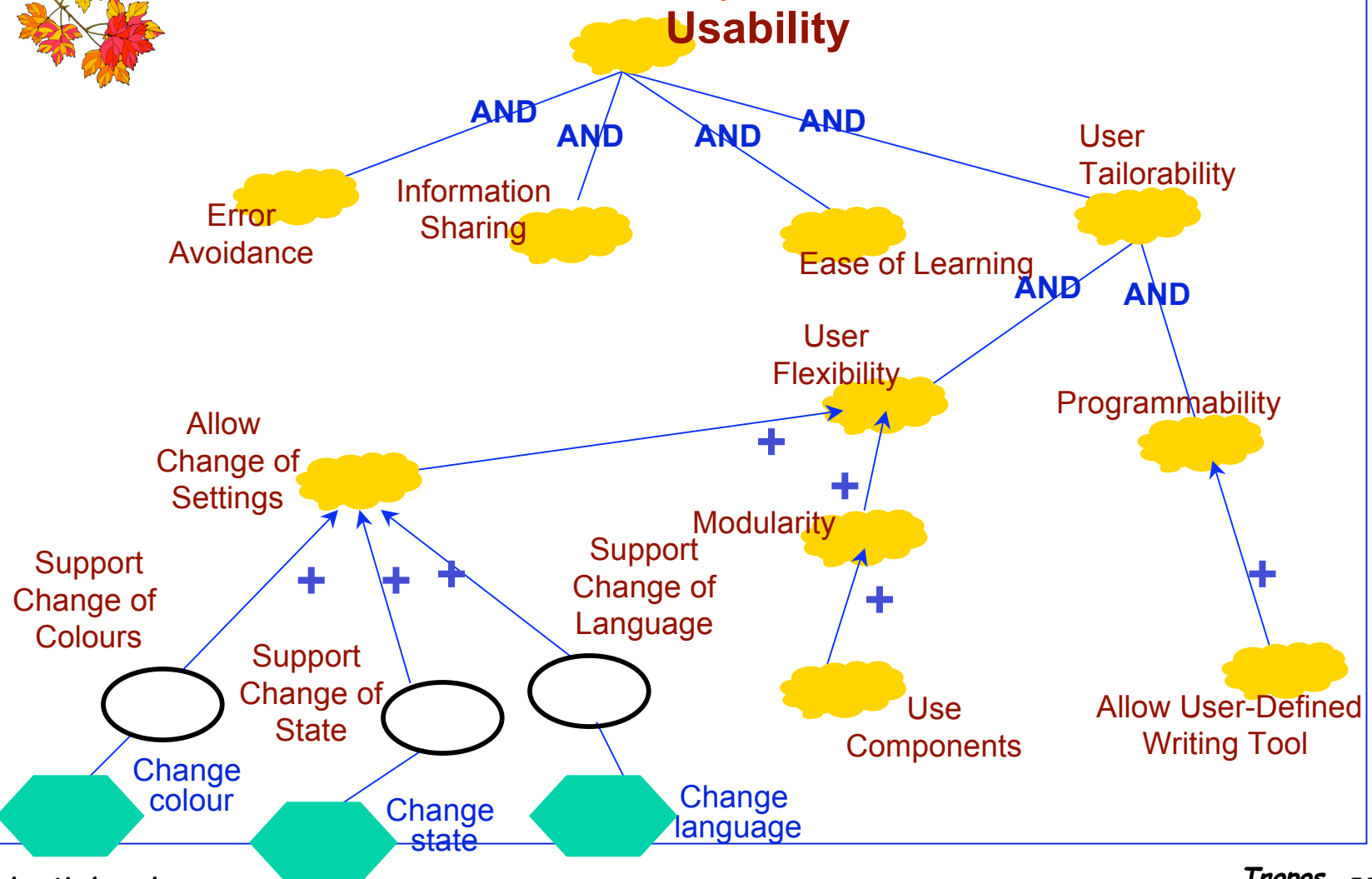
Softgoals

- Functional goals, such as “Schedule meeting” are well defined in the sense that they admit a formal definition.
- Non-functional goals, such “higher profits”, “higher customer satisfaction” or “easily maintainable system” specify *qualities* a socio-technical system should adhere to.
- Such qualities usually admit no generally agreed upon definition, are inter-related and often contradictory.
- Such qualities are represented as *softgoals*.
- Softgoals can be thought as “fuzzy goals” with no clear-cut criteria for satisfaction; hence softgoals are *satisficed*, rather than satisfied (NFR framework, [Mylopoulos92], [Chung93]).



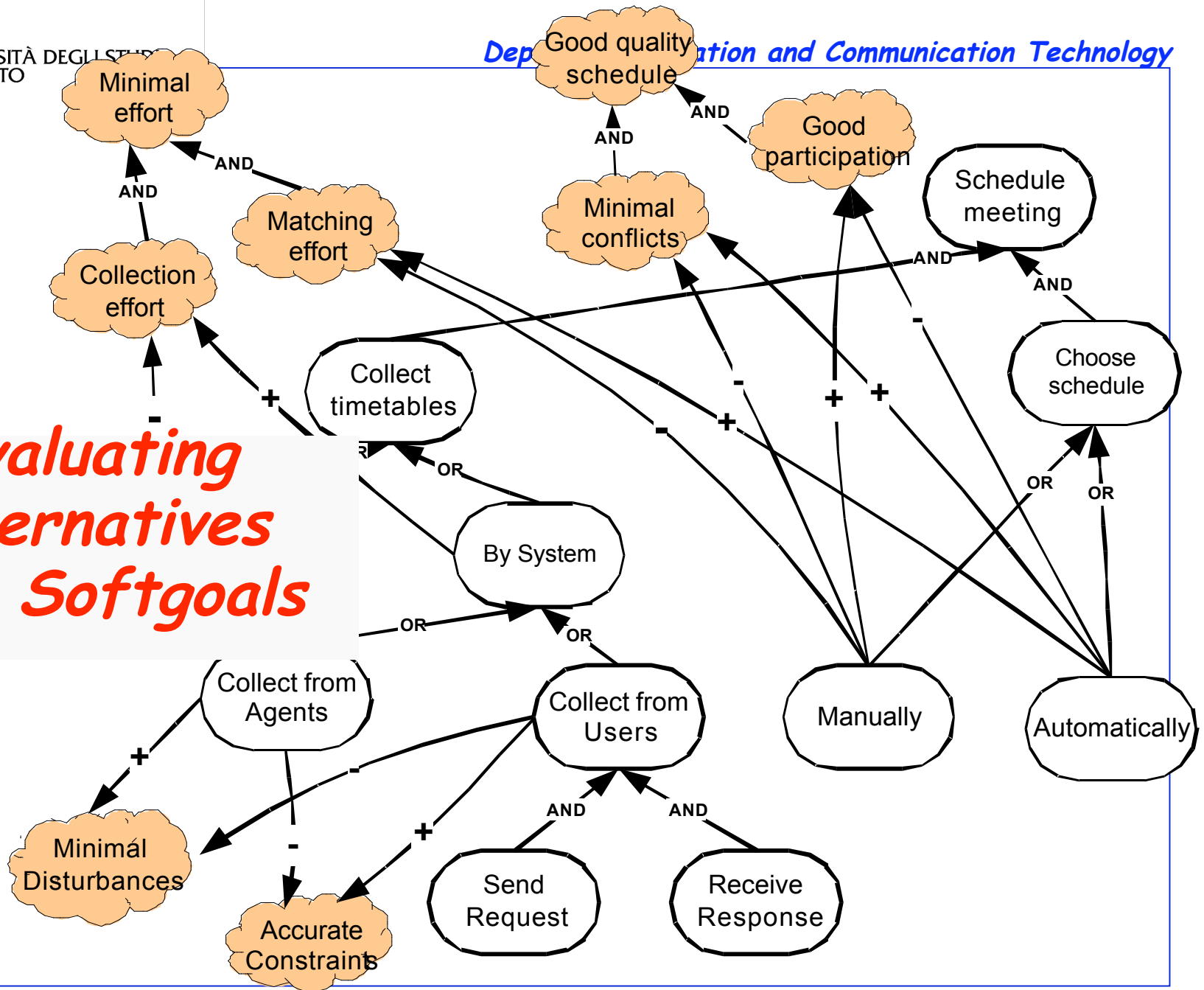


Softgoals for Representing Non-Functional Requirements





Evaluating Alternatives with Softgoals

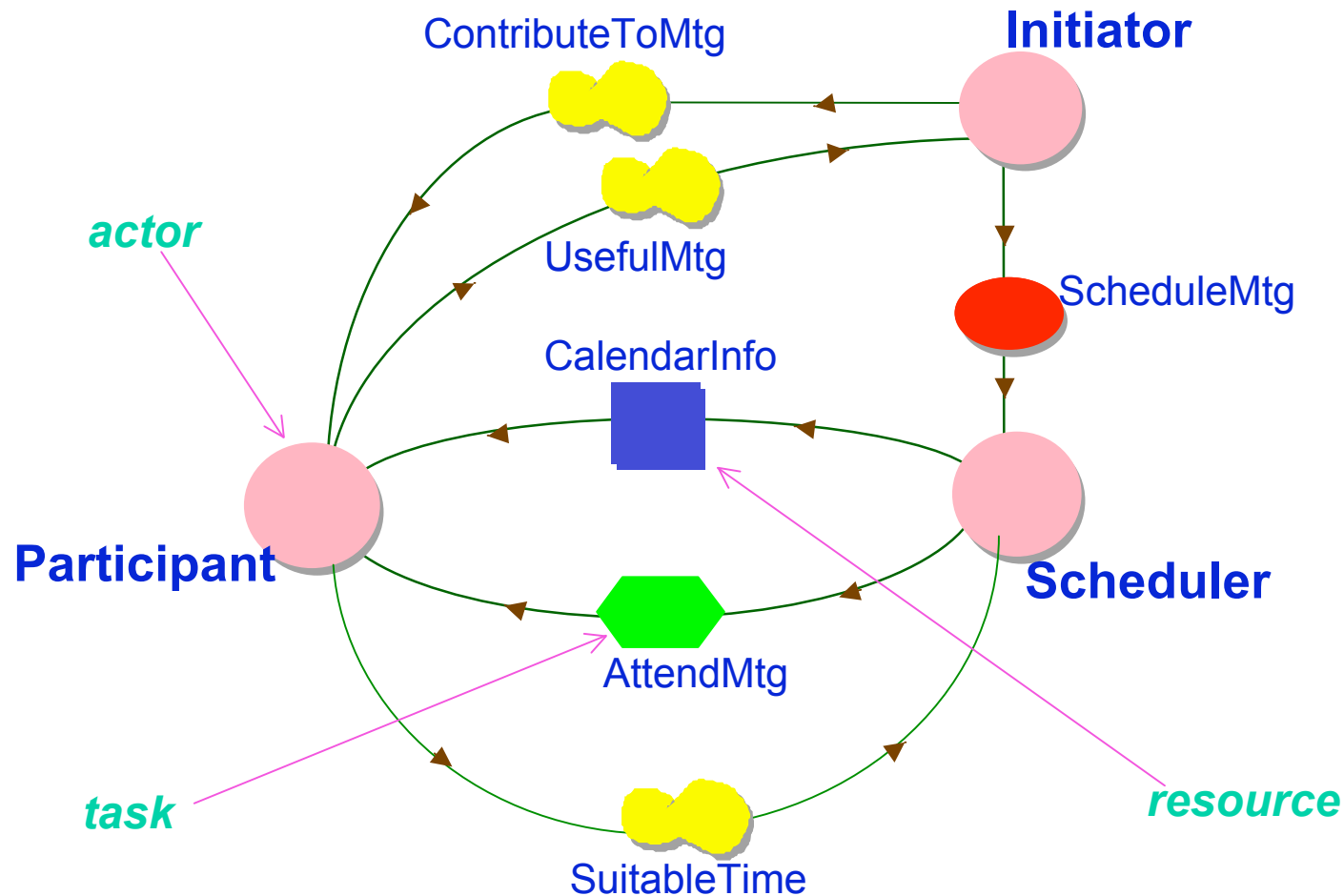




Stakeholders and Their Goals

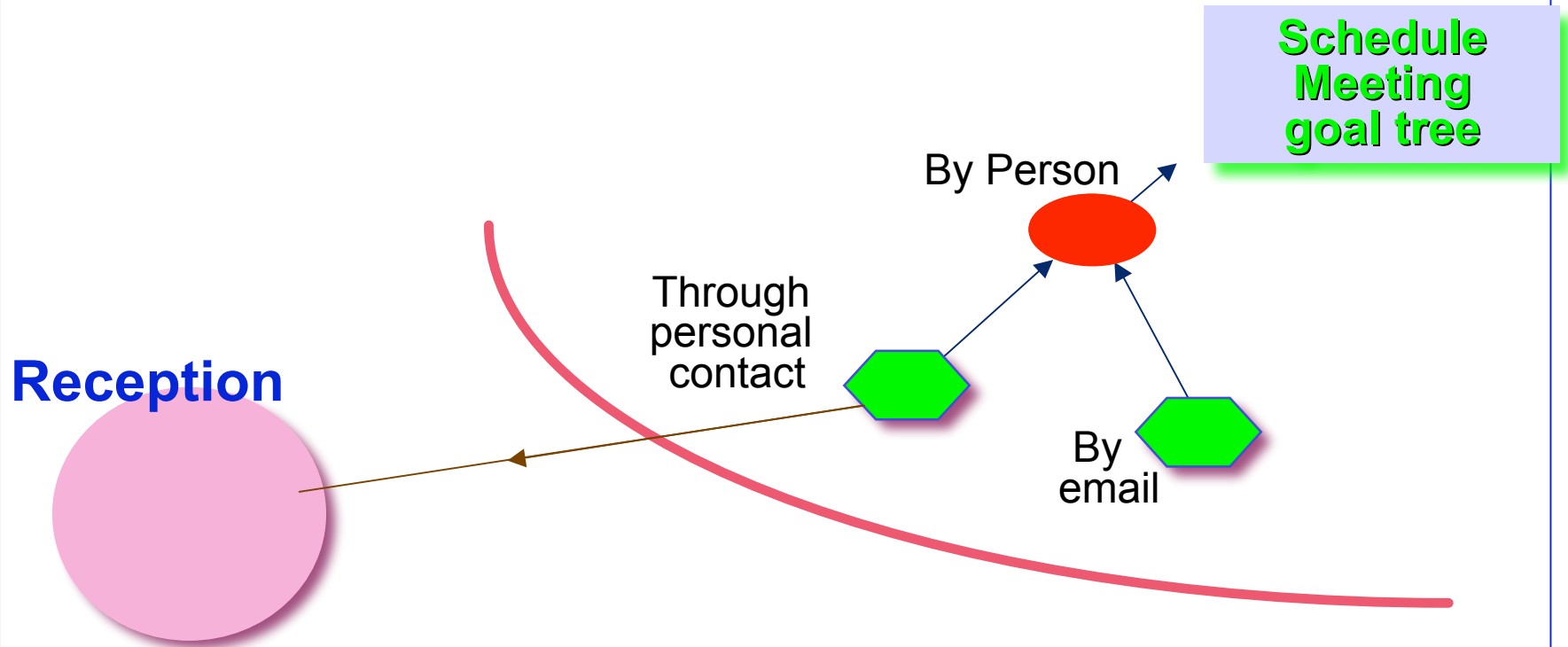
- In KAOS, goals are global objectives for the system-to-be.
- In i^* [Yu93], goals are desired by *actors* and are *delegated* to other actors for fulfillment.
- In this framework then, early requirements involve identifying stakeholders and their goals, analyzing these goals, delegating them to other actors etc.
- The result of this process consists of *actor dependency* and *actor rationale* models.

An Actor Dependency Model



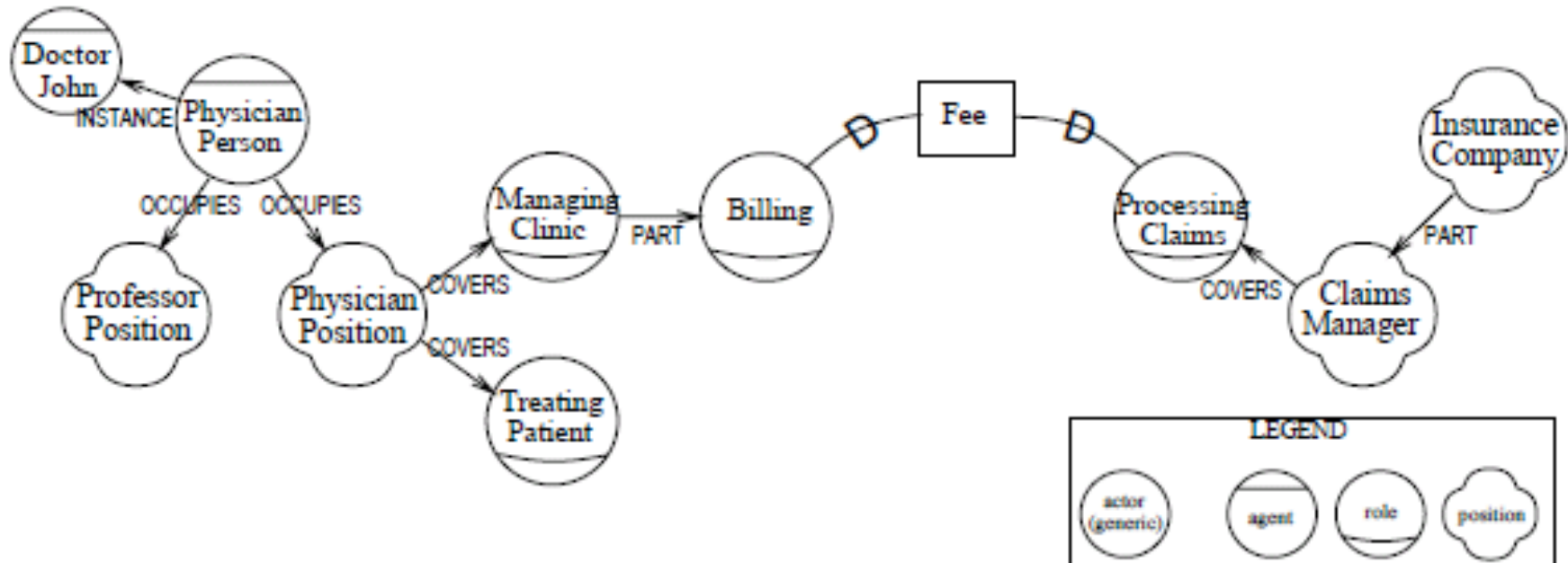


An Actor Rationale Model



Actor dependencies are intentional: One actor *wants* something, another is *willing* and *able* to deliver.

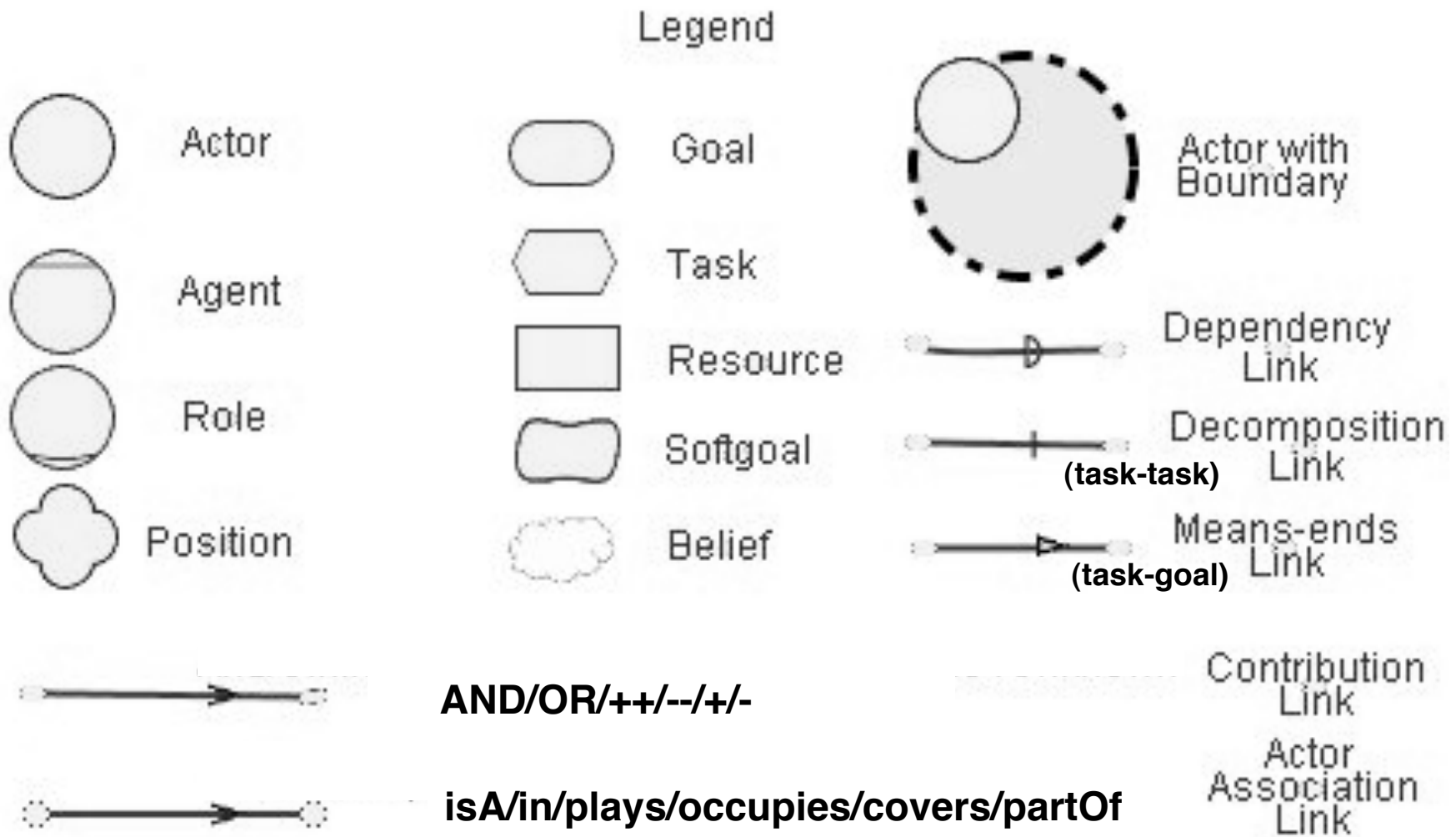
Agents, Roles, Positions



- Agents are concrete actors (people, organizations, systems)
- Roles are abstract actors, are played by agents
- Positions cover several roles, are occupied by agents



Modeling Primitives





Goals in Software Design

- KAOS, the NFR proposal, as well as *i** advocate the use of goals in designing software.
- KAOS uses goals to go from organizational objectives to functional requirements.
- NFR uses them to represent and analyze non-functional requirements. Non-functional requirements lead to criteria for evaluate functional alternatives (... AND functional requirements).
- *i** relates goals to the actors who want them and keeps track of delegations.



...An Idea...

- Software Engineering methodologies have traditionally come about in a “late-to-early” phase (or, “downstream-to-upstream”) fashion.
- In particular, Structured Programming preceded (and influenced!) Structured Analysis and Design; likewise, Object-Oriented Programming preceded Object-Oriented Design and Analysis.
- In both cases, programming concepts were projected upstream to dictate how designs and requirements are to be conceived.

What would happen if we projected requirements concepts downstream to define software designs and even implementations?



What is Software?

- An engineering artifact, designed, tested and deployed using engineering methods; rely heavily on testing and inspection for validation (*Engineering perspective*)
- A mathematical abstraction, a theory that can be analyzed for consistency and can be refined into a more specialized theory (*Mathematical perspective*)





...but more recently...

- ↪ A non-human agent, with its own personality and behavior, defined by its past history and structural makeup (*CogSci perspective*)
- ↪ A social structure of software agents, who communicate, negotiate, collaborate and cooperate to fulfil their goals (*Social perspective*)

*These two perspectives
will grow in importance
-- in practice, but also SE research!*



Why Agent-Oriented Software?

- Next generation software will consist of open, dynamic architectures where components can accomplish tasks in a variety of operating environments.
- Consider application areas such as eBusiness, web services, pervasive and/or P2P computing.
- These call for components that find and compose services dynamically, establish/drop partnerships with others and operate under a broad range of conditions.
- Learning, planning, communicating, negotiating, and exception handling become essential features for such software components...

➤ ... agents!



Agent-Oriented Software Engineering

- ⇒ Many researchers working on it.
- ⇒ Research on the topic generally comes in two flavours:
 - ✓ Extend UML to support agent communication, negotiation etc. (e.g., [Bauer99, Odell00]);
 - ✓ Extend current agent programming platforms (e.g., JACK) to support not just programming but also design activities [Jennings00].
- ⇒ Tropos is requirements-oriented, adopts concepts from early RE and applies them to other software development phases.



What is an Agent?

- A person, an organization, certain kinds of software.
- An *agent* has *beliefs*, goals (*desires*), *intentions*.
- Agents are situated, autonomous, flexible, and social.
- But note: human/organizational agents can't be *prescribed*, they can only be *partially described*.
- Software agents, on the other hand, have to be completely specified during implementation.
- Beliefs correspond to (object) state, intentions constitute a run-time concept. For design-time, the interesting new concept agents have that objects don't have is...

➤ ...goals!



The Tropos Methodology

- We propose a set of primitive concepts and a methodology for agent-oriented requirements analysis and design.
- We want to cover four phases of software development:
 - ✓ *Early requirements* -- identifies stakeholders and their goals;
 - ✓ *Late requirements* -- introduce system as another actor which can accommodate some of these goals;
 - ✓ *Architectural design* -- more system actors are added and are assigned responsibilities;
 - ✓ *Detailed design* -- completes the specification of system actors.



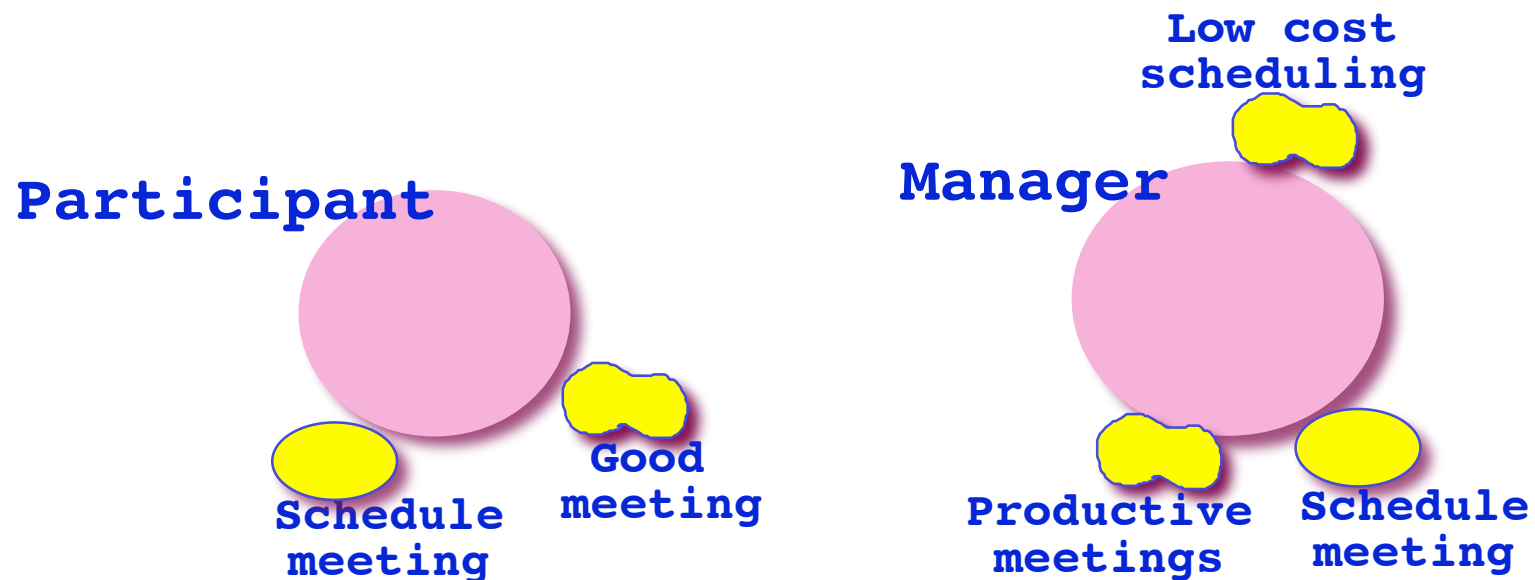
Early Requirements?

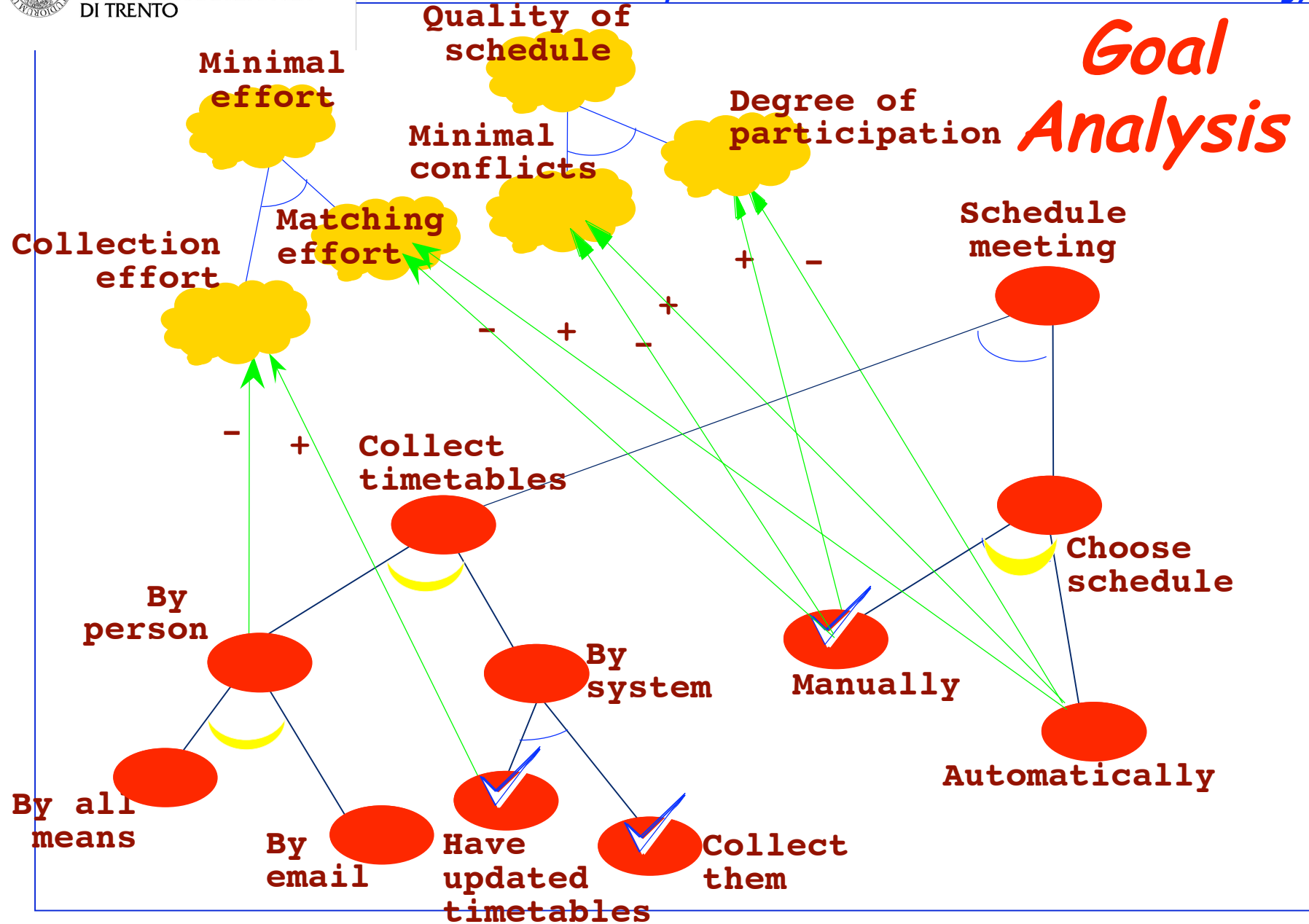
- The organizational environment of a software system can be conceptualized as a set of business processes, actors and/or strategic/tactical goals.
- The KAOS project defines the state-of-the-art on modeling early requirements in terms of goals; also offers well-developed analysis techniques and tools for generating late requirements.
- We focus on *actors* and *goals*. In particular, we adopt the *i** framework of Eric Yu [Yu95].
- $\text{ActorClass} = \text{AgentClass} \cup \text{PositionClass} \cup \text{RoleClass}$.



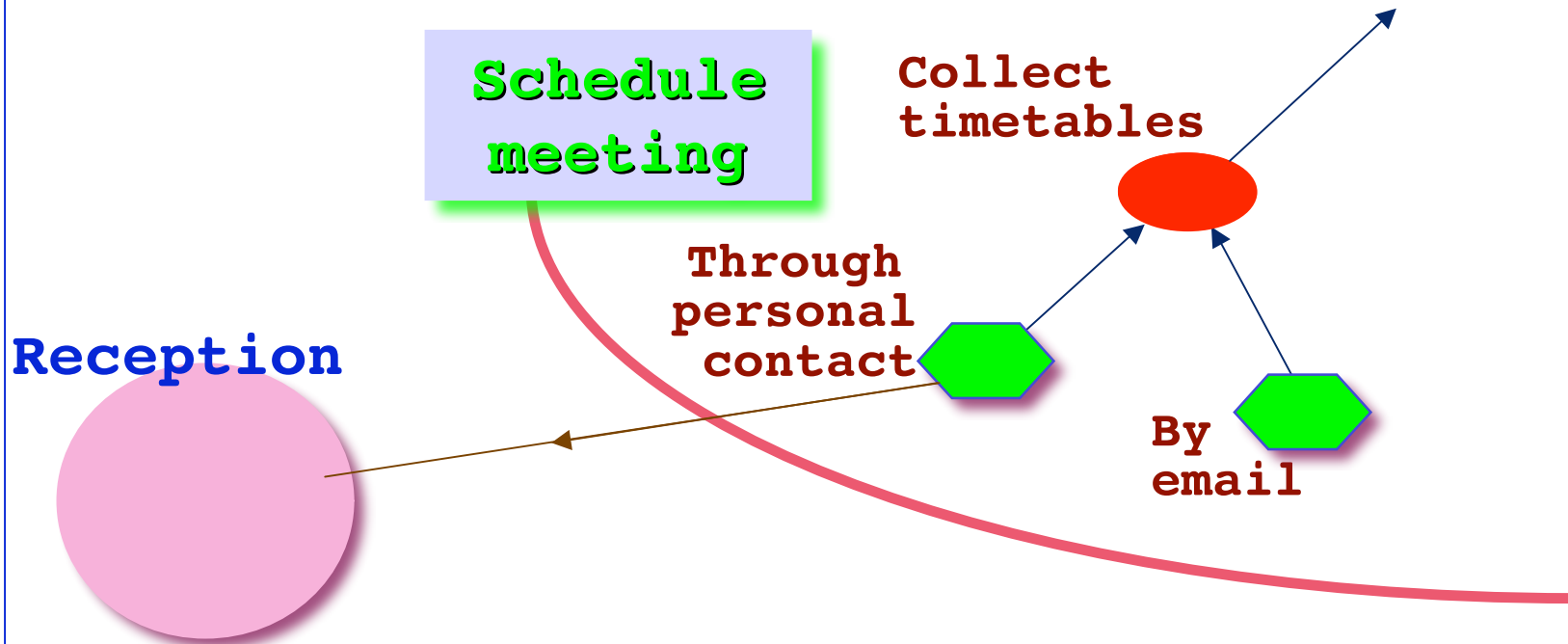
Early Requirements: Stakeholders and their Goals

A social setting consists of actors, each having *goals* (and/or *softgoals*) to be fulfilled.





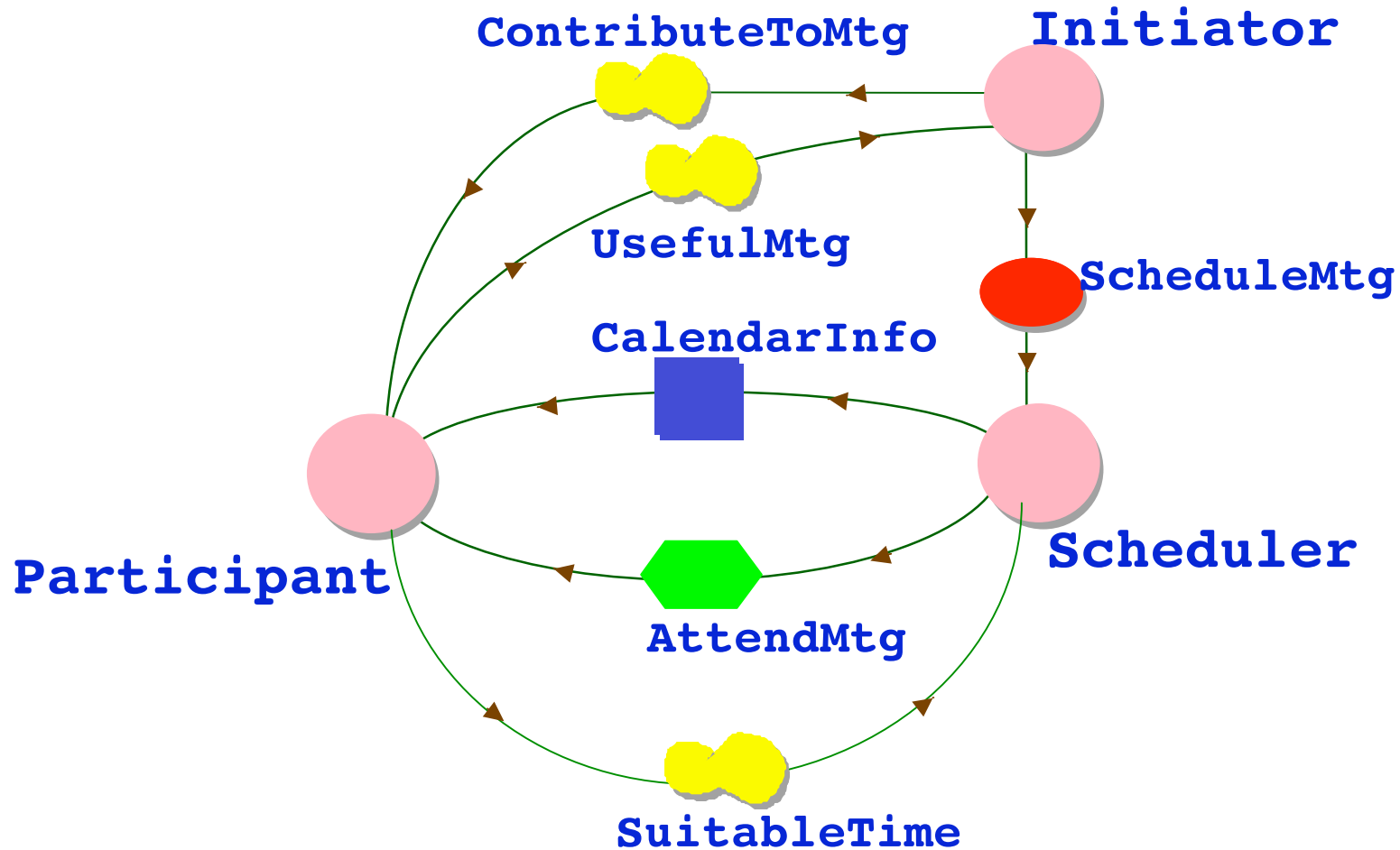
Actor Dependencies



Actor dependencies are intentional: One actor *wants* something, another is *willing* and *able* to deliver.



Actor Dependency Models



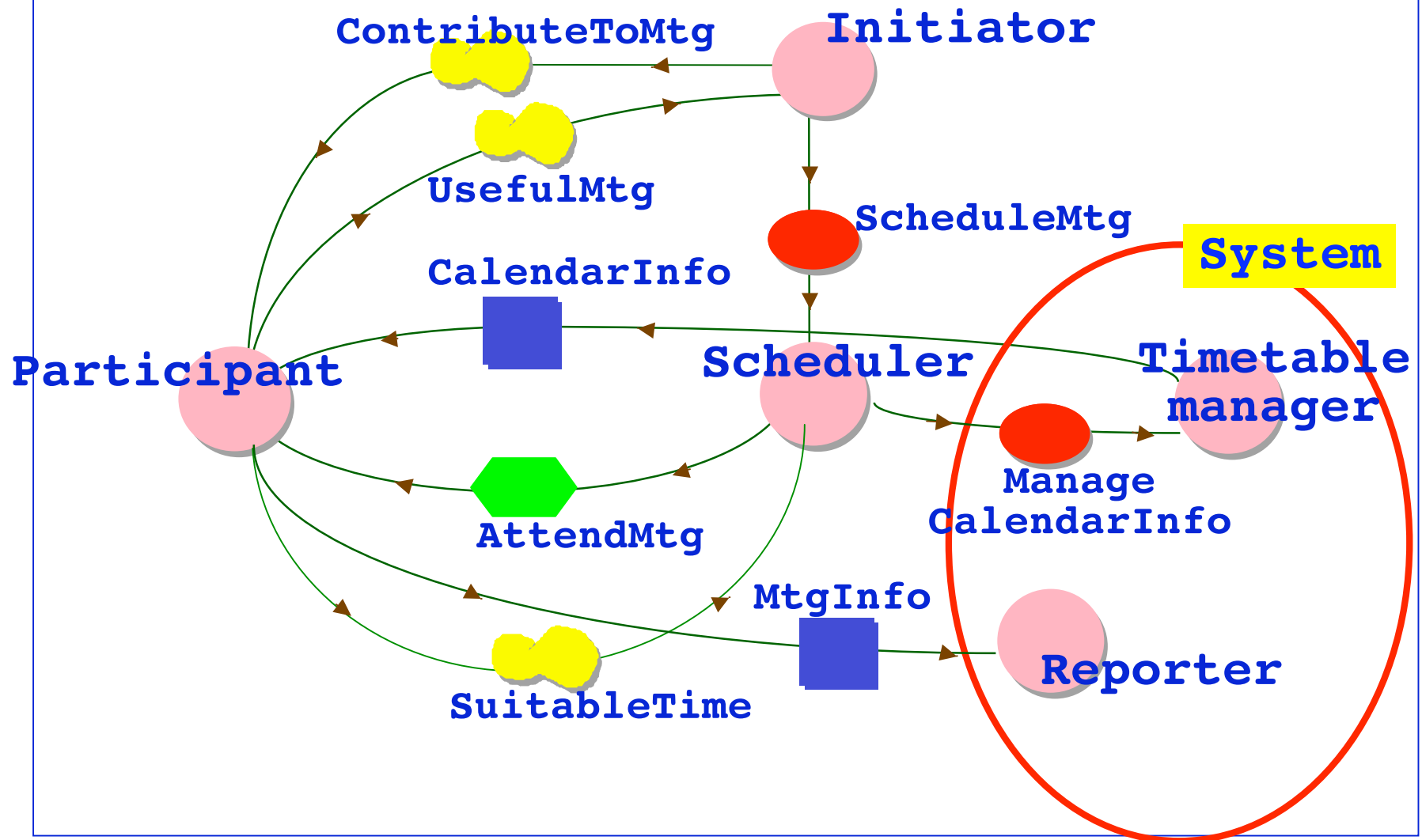


Using These Concepts

- During early requirements, these concepts are used to model external stakeholders (people, organizations, existing systems), their relevant goals and inter-dependencies.
- During late requirements, the system-to-be enters the picture as one or a few actors participating in i^* models.
- During architectural design, the actors being modelled are all system actors.
- During detailed design, we are not adding more actors and/or dependencies; instead, we focus on fully specifying all elements of the models we have developed.

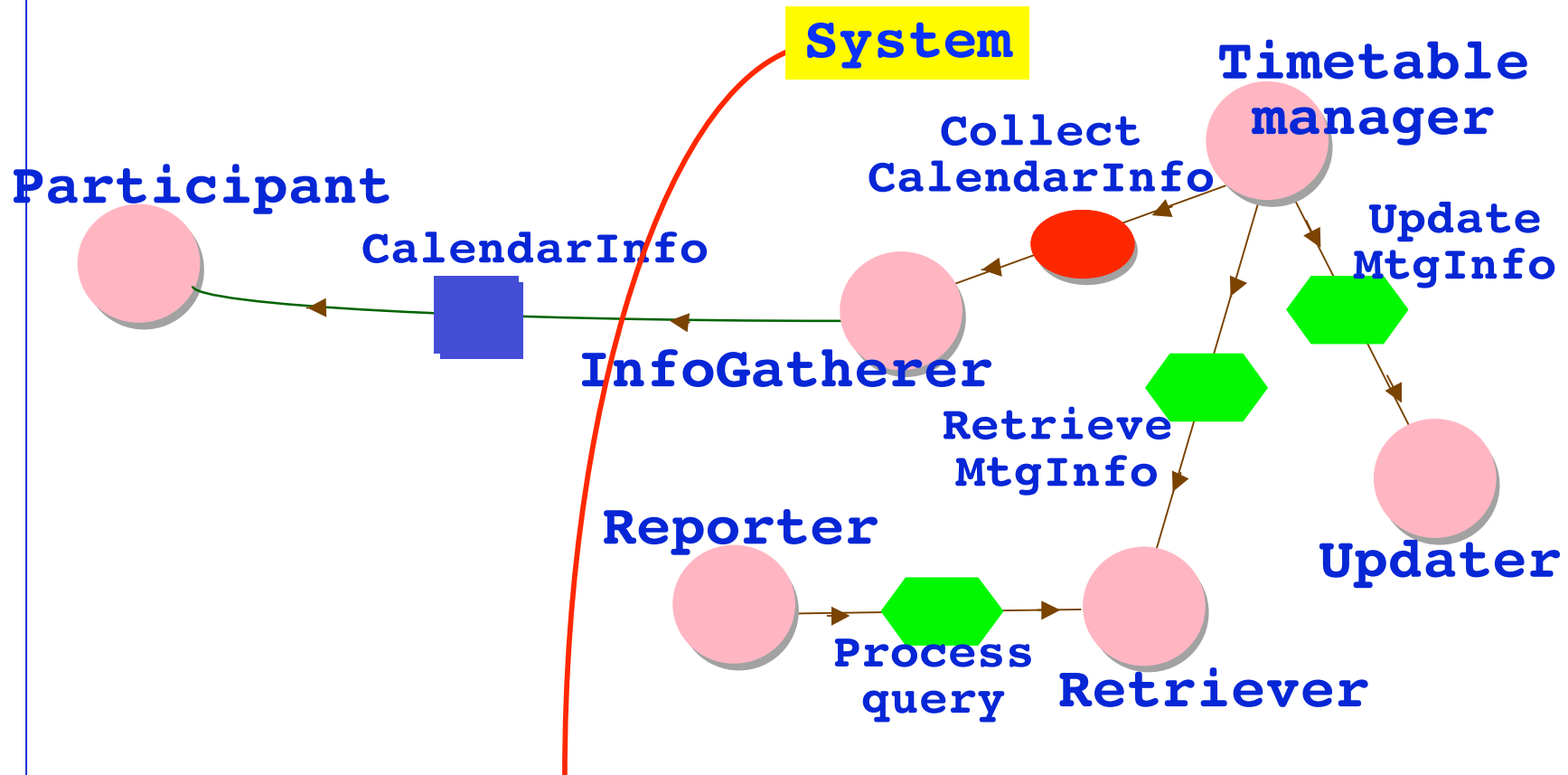


Late Requirements with i^*





Software Architectures with i^*





...Yet Another Software Development Process

- Initialization: Identify stakeholder actors and their goals;
- Step: For each new goal:
 - ✓ adopt it;
 - ✓ delegate it to an existing actor;
 - ✓ delegate it to a new actor;
 - ✓ decompose it into new subgoals;
 - ✓ declare the goal "denied".
- Termination condition: All initial goals have been fulfilled, assuming all actors deliver on their commitments.



What is Different?

- Goal refinement extends functional decomposition techniques, in the sense that it explores alternatives.
- Actor dependency graphs extend object interaction diagrams in that dependencies are *intentional*, need to be monitored, may be discarded, and can be established at design- or run-time.
- In general, an actor architecture is open and dynamic; evolves through negotiation, matchmaking and like-minded mechanisms.
- The distinction between design and run-time is blurred.
- So is the boundary between a system and its environment (software or otherwise.)

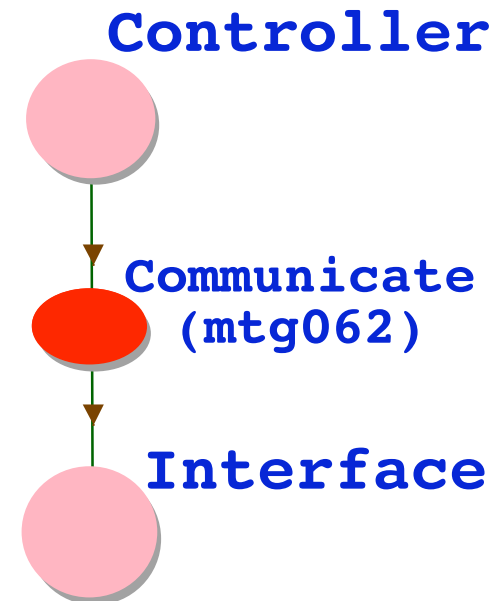
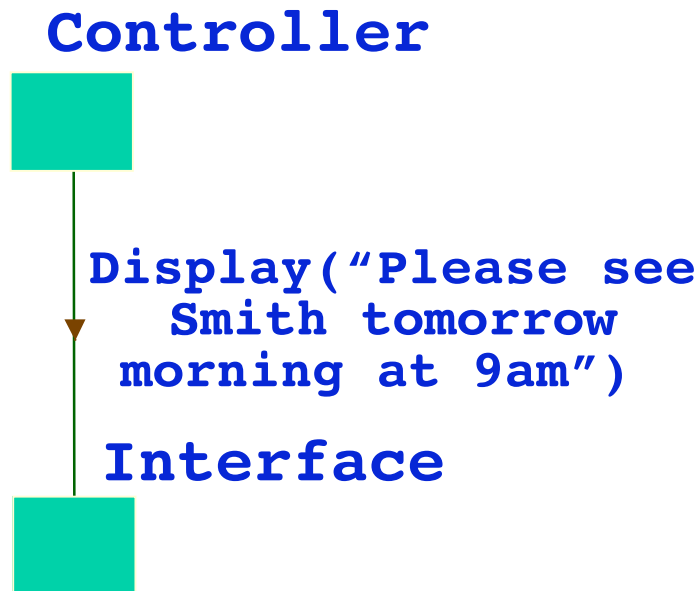


Why is this Better (...Sometimes...)

- Traditionally, goals (and softgoals) are operationalized and/or metricized before late requirements.
- This means that a solution to a goal is frozen into a software design early on and the designer has to work within the confines of that solution.
- This won't do in situations where the operational environment of a system, including its stakeholders, keeps changing.
- This won't do either for software that needs to accommodate a broad range of users, with different cultural, educational and linguistic backgrounds, or users with special needs.



The Tale of Two Designs



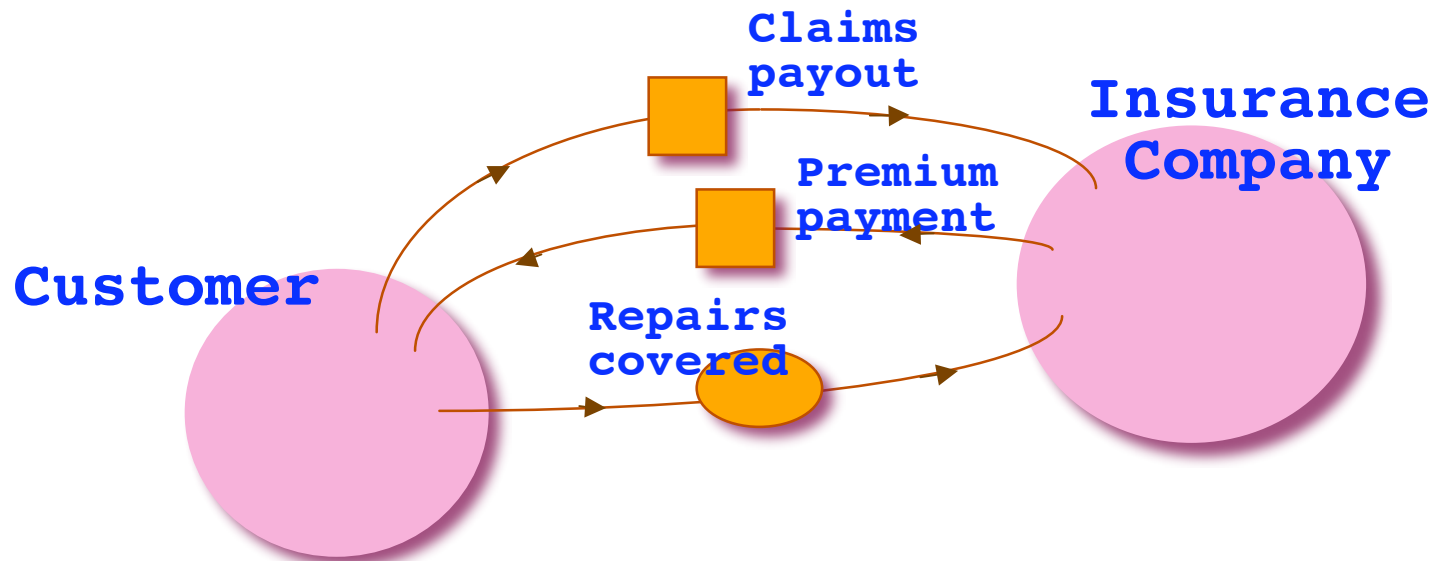


Analysing Models

- Models in Software Engineering are used primarily for human communication.
- Building these models is not enough! Large models can be hard to understand, or take seriously!
- We need analysis techniques which offer evidence that a model makes sense:
 - ✓ *Simulation* through model checking, to explore the properties of goals, entities, etc. over their lifetime;
 - ✓ *Goal analysis* which determine the fulfillment of a goal, given information about related goals;
 - ✓ *Social analysis* which looks at viability, workability,... for a configuration of social dependencies.

Formal Tropos

- ↪ Each concept in a Tropos diagram can be defined formally, in terms of a temporal logic inspired by KAOS.
- ↪ Actors, goals, actions, entities, relationships are described statically and dynamically.





A Formal Tropos Example

Entity Claim

Has claimId: Number, insP: InsPolicy,
claimDate, date: Date, details: Text
Necessary date before insP.expDate
Necessary $(\forall x)(\text{Claim}(x) \wedge \bullet \neg \text{Claim}(x) \Rightarrow$
 $\neg \text{RunsOK}(x.\text{insP}.\text{car}))$

end Claim

Action MakeRepair

Performed by BodyShop
Refines RepairCar
Input cl : Claim
Pre $\neg \text{RunsOK}(cl.\text{insP}.\text{car})$
Post $\text{RunsOK}(cl.\text{insP}.\text{car}) \dots$



A Goal Dependency Example

GoalDependency CoverRepairs

Mode Fulfil

Depender Customer

Dependee InsuranceCo

Has cl: Claim

**Defined /* the amount paid out by the
insurance company covers repair costs */**

end CoverRepairs



Model Checking for Tropos

➤ Goal: Apply model checking to richer models than those that have been tried before.

➤ Approach

- ✓ Definition of an automatic translation from Formal Tropos specifications to the input language of the nuSMV model checker [Cimatti99].
- ✓ Verification of temporal and logical properties of state representations of finite Tropos models.
- ✓ Discovery of interesting scenarios that represent counterexamples to properties not satisfied by the specifications.
- ✓ Model simulation using the *T-tool*.



Mapping Tropos to nuSMV

- ⇒ The language supported by a model checker includes variables that can take one of a finite number of values. Also, constraints on the allowable transitions from one value to another.
- ⇒ How do we map Formal Tropos to nuSMV?
 - ✓ Each goal instance is represented by a variable that can take values “no”, “created”, “fulfilled”; these represent the possible states of a goal instance.
 - ✓ Each action is represented by a Boolean variable that is true only at the time instance when the action occurs.



Translation for CoverRepairs

VAR CoverRepairs : {no, created, fulfilled}

INIT CoverRepairs = no

TRANS CoverRepairs = no -> (next(CoverRepairs) = no |
next(CoverRepairs) = created)

TRANS CoverRepairs = created -> (next(CoverRepairs) =
created | next(CoverRepairs) = fulfilled)

TRANS CoverRepairs = fulfilled -> next(CoverRepairs) = fulfilled

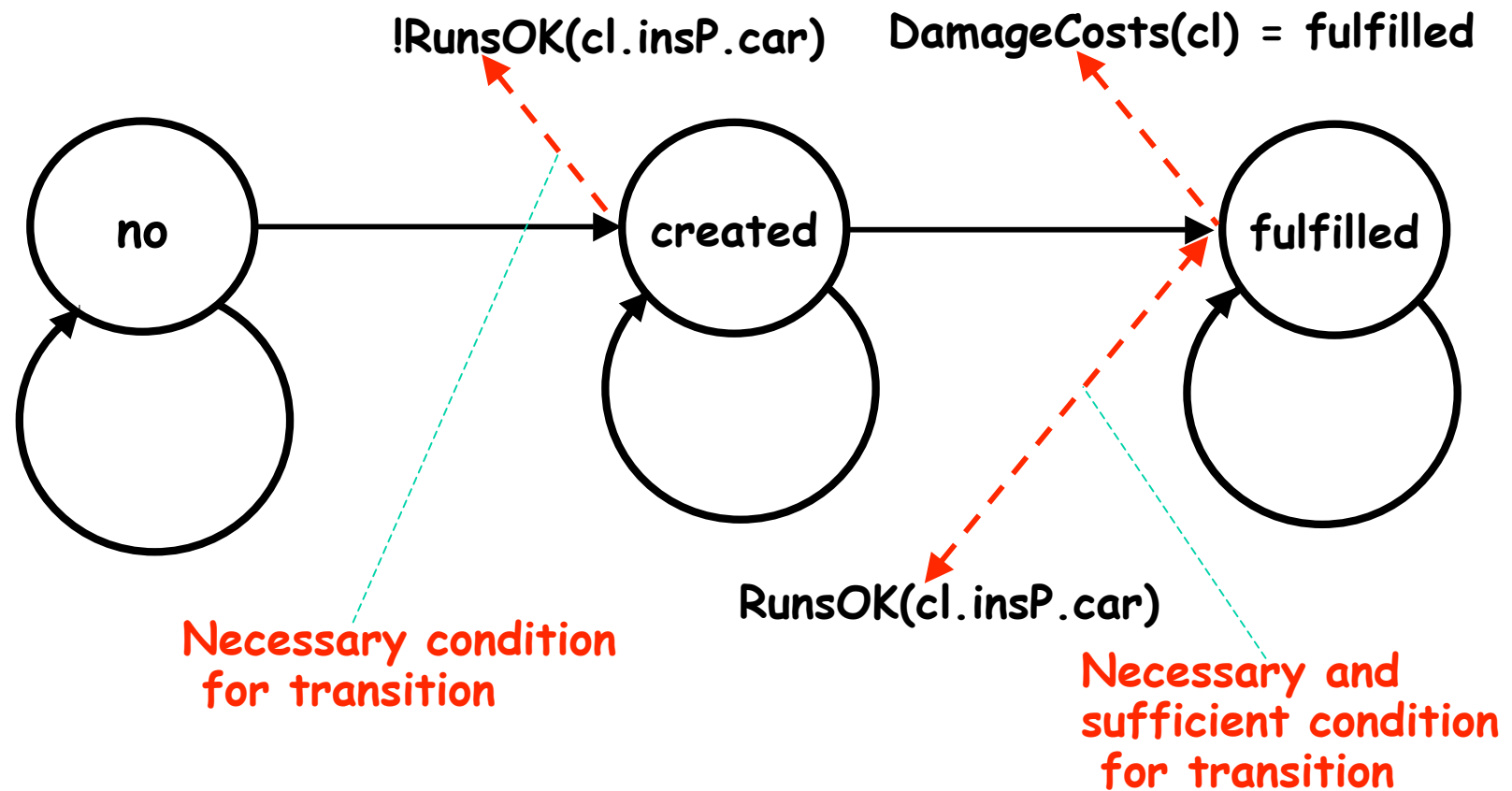
TRANS CoverRepairs = no -> next(CoverRepairs = created ->
!RunOK)

TRANS CoverRepairs = created -> next(CoverRepairs = fulfilled
-> DamageCosts = fulfilled)

TRANS CoverRepairs = created -> next(CoverRepairs = fulfilled
<-> RunsOK)

From nuSMV Specs to FSMs

Finite State Machine for CoverRepairs(cl)





Model Checking

- A model consists of a finite set of FSMs, each representing an instance of a class in the Tropos model (goal, dependency, entity, ...), or a propositional variable (e.g., `RunsOK(cl.insP.car)`).
- A simulation considers all possible simulations of these FSMs, taking into account inter-FSM constraints.
- Even though the space of possible simulations is infinite, only a finite (but usually large!) number of these matters.



An Interesting Property

LTLSPEC $F[\text{CoverRepairs}(cl) = \text{fulfilled} \rightarrow \text{MakeRepair}(cl.\text{insP}.car)]$

"If/when sometime in the future CoverRepairs(cl) is fulfilled, then (at that time) MakeRepairs(cl.insP.car) is true"

This property does not hold for the model. A counterexample is:

Variable	t_1	t_2	t_3	t_4
RunsOK	false	false	true	true
DamageCosts	no	no	created	fulfilled
CoverRepairs	no	created	created	fulfilled
MakeRepair	false	false	false	false



A Fix

Add to the definition of the entity class Car

...

Necessary

$\neg \text{RunsOK}(\text{self}) \wedge \neg \text{MakeRepair}(\text{self}) \Rightarrow \bullet \neg \text{RunsOK}(\text{self})$

...

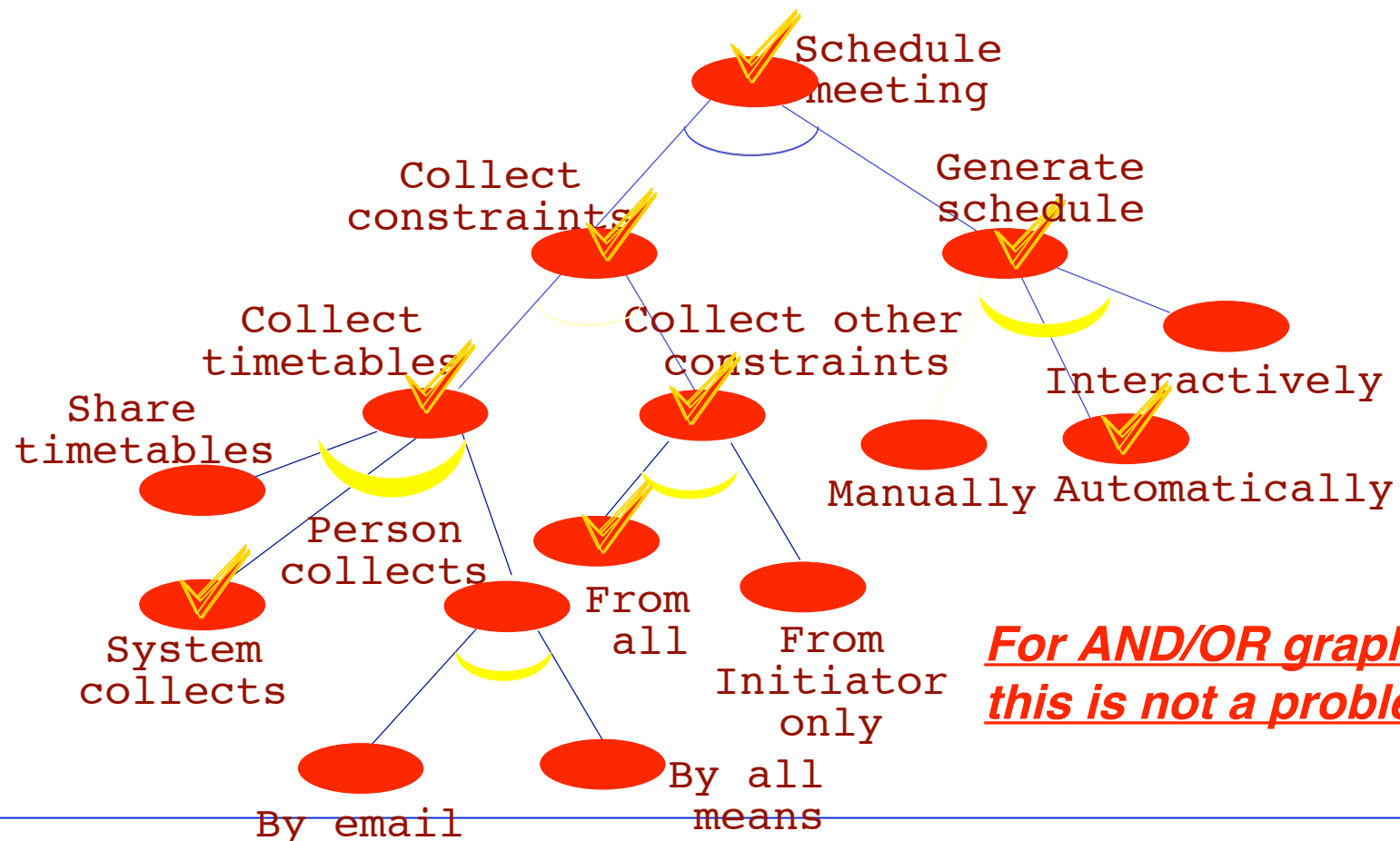


Experiments with the T-Tool

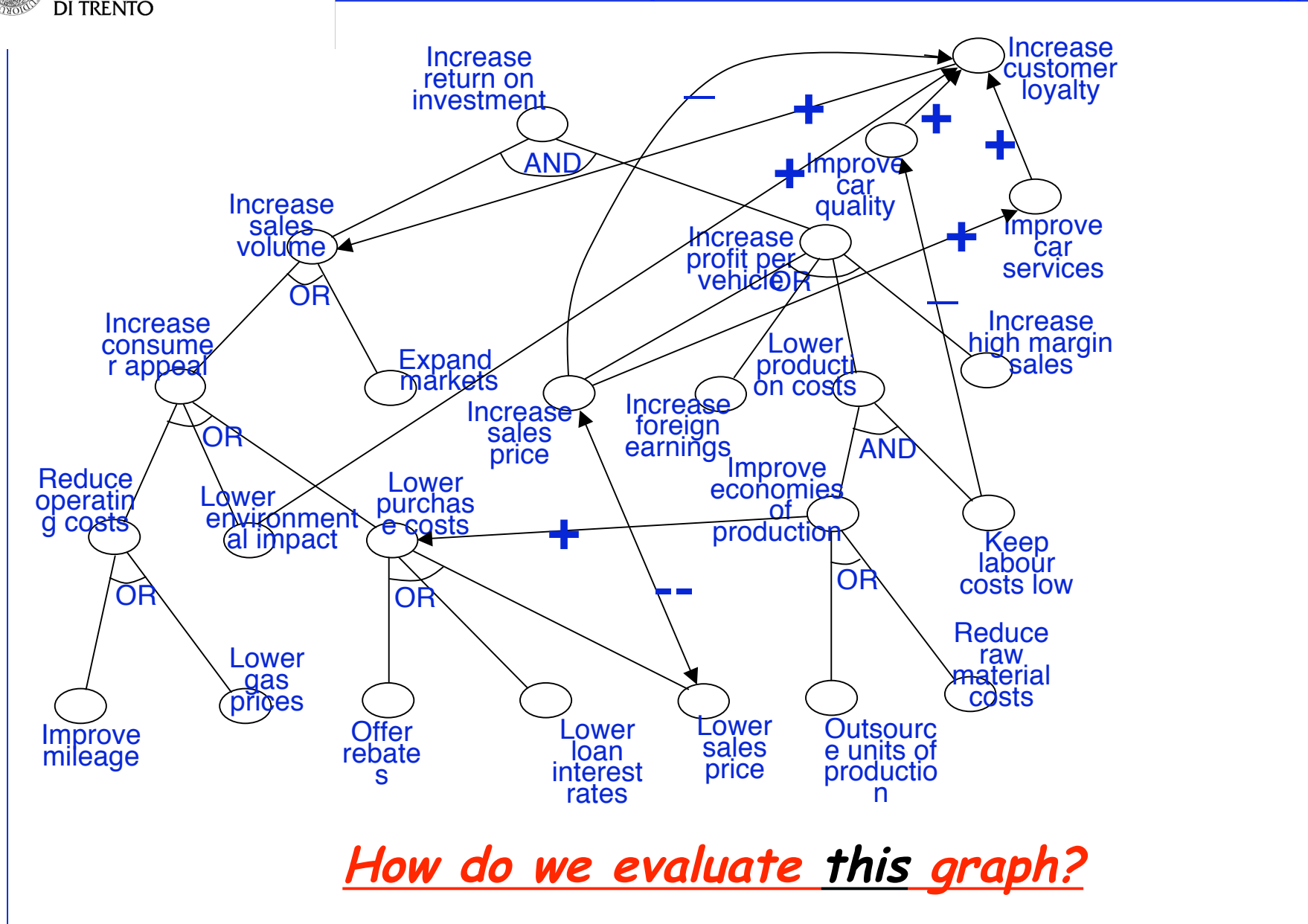
- ↳ Tropos models are infinite; to make model checking work, we pick finite submodels (e.g., 1, 2,... instances per class, for any one property we want to prove and see if it leads to counter-examples.
- ↳ How do we pick submodels? How do we know when to stop?
- ↳ Experiments to demonstrate the scalability of the approach.

Goal Analysis

➤ Given a goal graph with some goals satisfied/denied, we want to draw inferences about other goals of the graph.



**For AND/OR graphs,
this is not a problem**



How do we evaluate this graph?



Analyzing Softgoal Graphs

➤ Given a goal graph structure, the following label propagation procedure determines the status of each goal node. A goal is labelled

- ✓ satisfied (S) - if it is satisficeable and not deniable
- ✓ denied (D) - if deniable and not satisficeable
- ✓ conflicting (C) - if both deniable and satisficeable
- ✓ undetermined (U) - if neither

➤ Labelling procedure iterates over two basic steps:

I. For each goal, compute the label of each satisfied outgoing link; these labels can be one of four mentioned earlier, plus U-, U+ and ?

II. The labels accumulated for a single proposition are combined into one of the four labels (S, D, C, U)



How Are Labels Propagated?

label _{source}	link type				
	sub	sup	-sub	-sup	und
S	U+	S	U-	U	U
D	D	U-	S	U+	U
C	?	?	?	?	U
U	U	U	U	U	U

Assuming $\text{AND}(G_0, \{G_1, \dots, G_n\})$,

$\text{label}(G_0) = \min(\text{label}(G_i))$

Assuming $\text{OR}(G_0, \{G_1, \dots, G_n\})$,

$\text{label}(G_0) = \max(\text{label}(G_i))$

where $S \geq U$, $C \geq D$.

Combination of labels assigned to a single proposition is done on the basis of $\text{label}(P) = \min(\text{labels}(P))$, where $U \geq S$, $D \geq C$



Critique

- ↪ It is not clear that this algorithm terminates; it is possible that the label of a node will keep changing after each step of the label propagation algorithm.
- ↪ The label combination rules seem ad hoc and with no justification (other than a feeble “they seem intuitive”).
- ↪ It is unclear what goal relationships such as '+', '-' really mean.
- ↪ Can we come up with a goal analysis algorithm which (a) terminates, (b) is computationally tractable, and (c) is semantically well-founded?



A Qualitative Goal Model

⇒ We use S(atisfied), D(enied) and don't assume that they are logically exclusive (remember, goals may be contradictory!)

⇒ We offer several axioms for every goal relationship.

$$\forall g_1, g_2, g_3 [\text{AND}(\{g_1, g_2\}, g_3) \Rightarrow ((S(g_1) \wedge S(g_2)) \Rightarrow S(g_3))]$$

$$\forall g_1, g_2, g_3 [\text{OR}(\{g_1, g_2\}, g_3) \Rightarrow ((S(g_1) \vee S(g_2)) \Rightarrow S(g_3))]$$

$$\forall g_1, g_2 [++(g_1, g_2) \Rightarrow (S(g_1) \Rightarrow S(g_2))]$$

$$\forall g_1, g_2 [+ (g_1, g_2) \Rightarrow \exists g [(g \neq g_2 \wedge S(g) \wedge S(g_1)) \Rightarrow S(g_2)]]$$

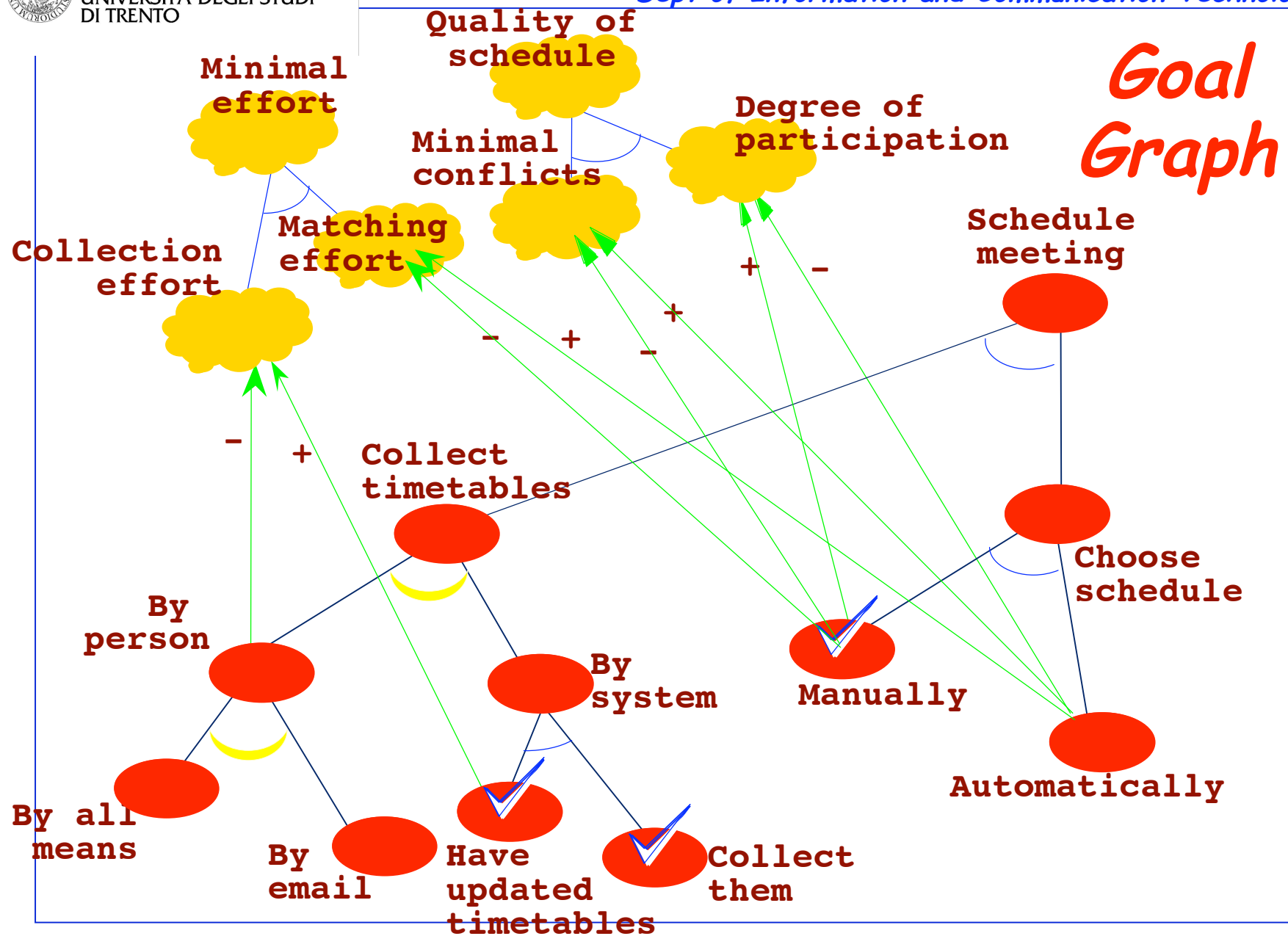
$$\forall g_1, g_2, g_3 [\text{AND}(\{g_1, g_2\}, g_3) \Rightarrow ((D(g_1) \vee D(g_2)) \Rightarrow D(g_3))]$$

$$\forall g_1, g_2, g_3 [\text{OR}(\{g_1, g_2\}, g_3) \Rightarrow ((D(g_1) \wedge D(g_2)) \Rightarrow D(g_3))]$$

$$\forall g_1, g_2 [++(g_1, g_2) \Rightarrow (D(g_1) \Rightarrow D(g_2))]$$

$$\forall g_1, g_2 [+ (g_1, g_2) \Rightarrow \exists g [(g \neq g_2 \wedge (D(g) \wedge D(g_1))) \Rightarrow D(g_2)]]$$

...more axioms for predicate D, goal relationships --, - ...





Qualitative Goal Analysis

↳ Given a goal graph, we can instantiate these axioms into a collection of propositional Horn clauses, e.g.,

$$\forall g_1, g_2, g_3 [\text{AND}(\{g_1, g_2\}, g_3) \Rightarrow ((S(g_1) \wedge S(g_2)) \Rightarrow S(g_3))]$$
$$\Rightarrow (S(\text{collectTbl}) \wedge S(\text{chooseSch1})) \Rightarrow S(\text{scheduleMtg})$$

↳ We are also given some S and D labels for some goals, e.g.,
 $S(\text{haveUpdatedTbl})$

↳ There is an $O(N)$ proof procedure which will generate all inferences from these axioms. Our proof procedure works as a label propagation algorithm.

↳ We have also developed algorithms to accommodate probabilities and criticalities for goals.



Quantitative Goal Analysis

⇒ Now, S and D have different meaning:

$S(g, p)$ -- "probability that g is satisfied is at least p "

$D(g, p)$ -- "probability that g is denied is at least p "

⇒ For example,

- ✓ "The probability that a meeting will be scheduled is .95"
- ✓ "The probability that an ambulance will arrive within 15 minutes is .9"



Axiomatization and Results

⇒ The axioms become

$$\forall g1, g2, g3 [\text{AND}(\{g1, g2\}, g3) \Rightarrow \\ ((S(g1, p1) \wedge S(g2, p2)) \Rightarrow S(g3, p1 * p2))]$$

$$\forall g1, g2, g3 [\text{OR}(\{g1, g2\}, g3) \Rightarrow \\ ((S(g1, p1) \wedge S(g2, p2)) \Rightarrow S(g3, p1 \oplus p2))]$$

$$\forall g1, g2 [+(g1, g2, p) \Rightarrow [S(g1, p1) \Rightarrow S(g2, p * p1)]]$$

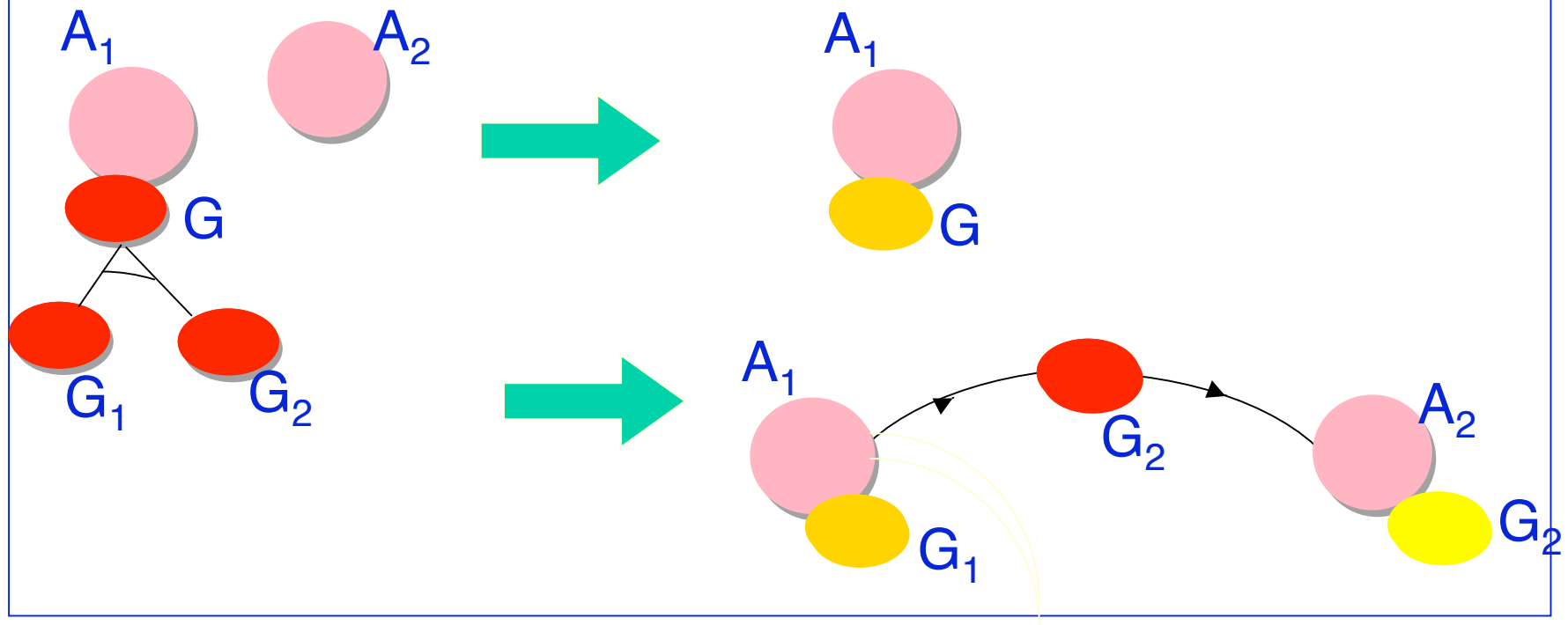
⇒ We have a label propagation algorithm which is sound and complete wrt this axiomatization, and converges to the right values.

⇒ There are other ways to embellish this axiomatization in order to account for amount of evidence, multiple sources of evidence, ...

$$p1 + p2 - p1 * p2$$

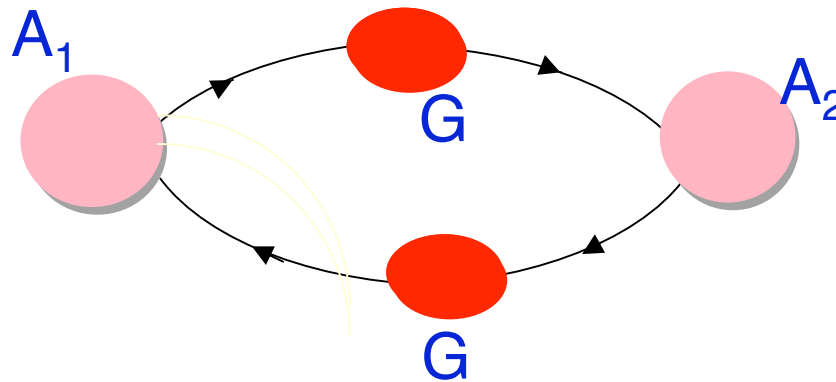
Dependency Graph Analysis

- Given a set of actors, each with associated root goals, and a goal graph for each root goal, find a dependency graph which fulfills all root goals



Well-Formed Dependency Graphs

➤ Some dependency graphs don't make sense...



➤ What is a “good” dependency graph assuming that we are interested in:

- ✓ minimizing dependence;
- ✓ distributing work;
- ✓ Network stability.

➤ PhD thesis by Volha Bryl (Trento).

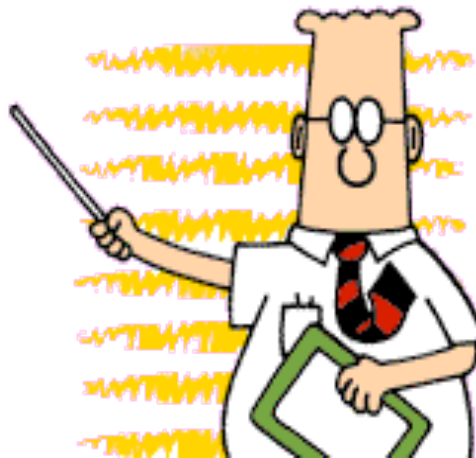


Other Threads

- ↳ [Security] Extend Tropos to support concepts of ownership, permission and trust; this leads to models where you can check whether every actor has the permissions she needs to carry out her obligations [RE'05].
- ↳ PhD thesis by Nicola Zannone (Trento).
- ↳ [Risk Management] Extend the DDP risk management framework [Feather05] to allow hierarchical goal/requirement and risk decompositions.
- ↳ PhD thesis by Yudis Asnar (Trento).

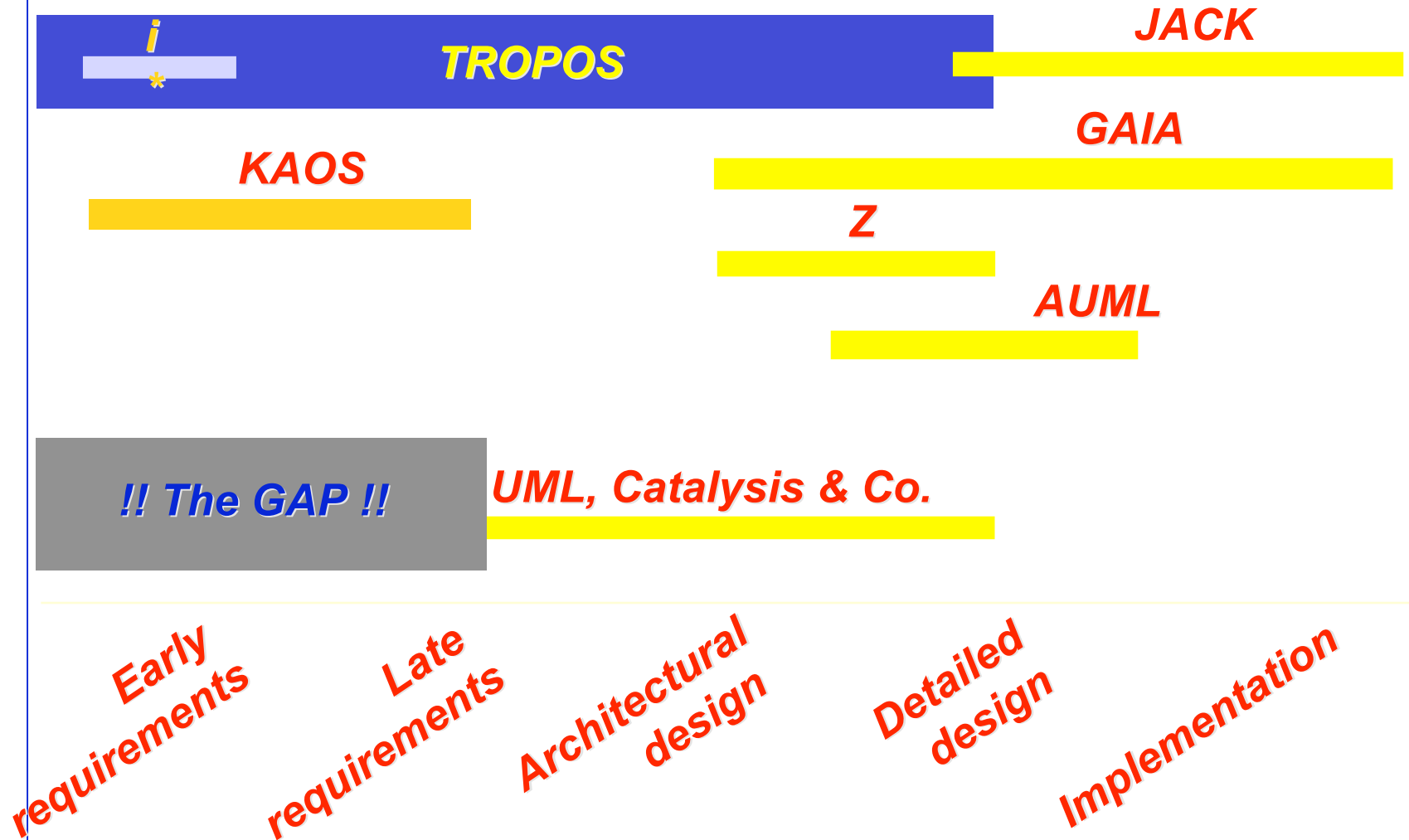


Beware!!!
When designing software
organizational systems, try to
avoid the pitfalls of human
organizational ones...





Related Work





The Tropos Project

- ↪ Project was launched in April 2000.
- ↪ Participating teams includes:
 - ✓ UToronto (Canada): Eric Yu, Alexei Lapouchnian, Sotirios Liaskos, Yijun Yu, Yiqiao Wang, Neil Ernst;
 - ✓ UTrento/IRST (Italy): Anna Perini, Angelo Susi, Loris Penserini, Paolo Giorgini, Fabio Massacci, Roberto Sebastiani, Nicola Zannone, Yudis Asnar, Volha Bryl, Paolo Traverso, ...;
 - ✓ Elsewhere: Jaelson Castro (Brazil), Matthias Jarke (Germany), Manuel Kolp (Belgium), Julio Leite (Brazil), Gerhard Lakemeyer (Germany), Lin Liu (China);
- ↪ Publications and other information about the project can be found at <http://www.troposproject.org>.



Conclusions

- We have proposed a set of concepts and sketched a methodology that can support Agent-Oriented Software Development.
- Agent-Oriented software development is an up-and-coming paradigm because of an ever-growing demand for customizable, robust and open software systems that truly meet the needs and intentions of their stakeholders.
- This is a long-term project, and much remains to be done.



The Media Shop Example

- Media taxonomy
 - ✓ on-line catalog
 - ✓ DBMS
- E-Shopping Cart
 - ✓ Check In
 - ✓ Buying
 - ✓ Check Out
- Search Engine
 - ✓ catalog browser
 - ✓ Keywords
 - ✓ full-text
- Secure
 - ✓ \$ transactions
 - ✓ orders
- Multimedia
 - ✓ description
 - ✓ samples

The screenshot shows the Netscape browser window displaying the website **chapters.ca**. The browser title is "Netscape: Chapters.ca: 1984". The address bar shows the URL: <http://www.chapters.ca/music/details/Default.asp?macssid=D2PKXSUSK2SR2G4100AKHCJKTKJHPQDC&WSID=1210384>. The website layout includes a navigation bar with links like HOME, BOOKS, MUSIC, VIDEO, DVD, SOFTWARE, ELECTRONICS, GAMES, KIDS, and GIFTS. The main content area features the album "1984" by Van Halen, with a price of \$14.39 and a Chapter 1 Club price of \$12.95. There is a search bar, a sidebar with various categories like "MUSIC BESTSELLERS" and "NEW IN MUSIC", and a bottom section with "Tracks/Audio Samples".

chapters.ca The new home and garden store Shopping Bag Help

HOME BOOKS MUSIC VIDEO DVD SOFTWARE ELECTRONICS GAMES KIDS GIFTS

Advanced Search | Classical Music | Articles & Interviews | New Releases | Gaming Scene

Search for: Artist Search Browse in: Alternative Go

MUSIC BESTSELLERS
Chapters Top 20
Billboard Top 20
Classical Music
Chapters Kids
More Music Bestsellers

NEW IN MUSIC
Music Downloads
Music Under \$10
By Canadian
Chapters Recommends
Box Sets

our home&garden store - villa.ca

bestsellers ★★★★★
books, music, movies & more

chapters.ca
listen now

gift certificates

YOUR INFORMATION
Your Order History
Your Settings
Change Your E-mail or Password

ON CHAPTERS.CA
Welcome
Shipping Rates
Shopping
Security
Site Map

Chapter 1 Club
Savings, Rewards & Benefits

Affiliate Opportunities
Earn Money Through Your Web Site [Join Now!](#)

STORE LOCATOR
Locate a Chapters store near you

CHAPTERS ONLINE
About Our Company
Corporate and Institutional Sales

1984
Van Halen

Our Price: \$14.39
Chapter 1 Club Price: \$12.95
Chapter 1 Club members save 10% on Our Price.

Usually ships in 24 hours
Delivery is subject to warehouse availability. Shipping delays can occur because we occasionally find ourselves with more orders than stock.

ORDER HERE
Ordering is 100% secure.
Quantity:
add to shopping bag

Details
Format: Compact Disc
Label Name: Warner Bros. Records
Release Date: October 25, 1990
Originally Released: 1984
Style: General
Producer: Ted Templeman
Number of Discs: 1
Stereo/Mono: Stereo
Studio/Mixed/Live: Studio
UPC: 075992386527

This Title is also available on **Cassette**

Notes: Van Halen: David Lee Roth (vocals); Eddie Van Halen (guitar, keyboards); Michael Anthony (bass, background vocals); Alex Van Halen (drums, background vocals). This was vocalist David Lee Roth's final record for the band and as such, the album stands as a testament of worth somewhere between high camp and high class. Eddie Van Halen's venerable, rolling guitar pulled immaculately into place, while his new-found love of the keyboard gave them their first international smash with "Jump." However, it is the quite demented rush of "Panama," and the hilarious "Hot For Teacher," with Roth exuding a droll litany of school-yard fantasies over a thunderous Alex Van Halen backbeat, that gives ultimate credence to the rock 'n' roll party that was the Roth/Van Halen partnership.

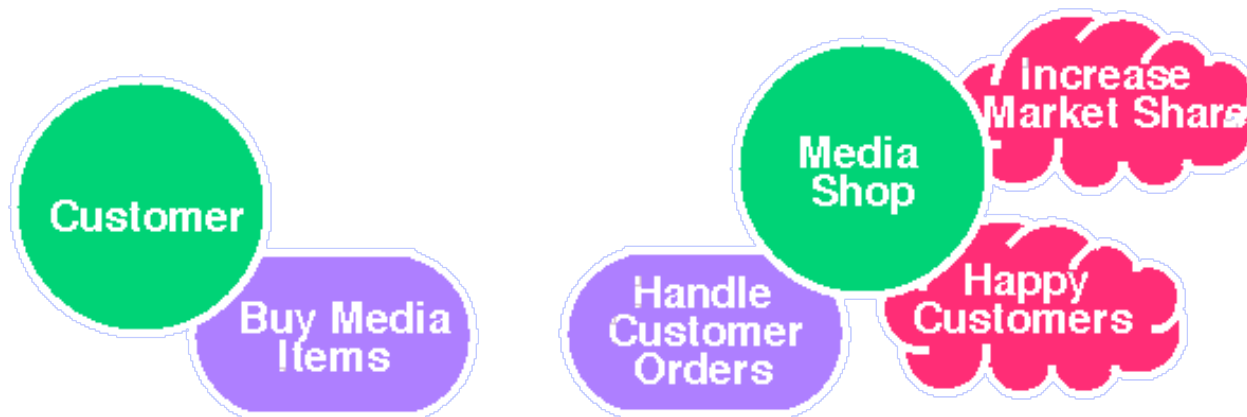
[Write a review](#) of this CD!
[Tell a friend](#) about this CD!

Tracks/Audio Samples
Click ?Mono? or ?Stereo? to listen to audio samples in the format you prefer. Visit our [help](#) area for more information on using Windows Media or Real Audio.

#	Title	Windows Media	Real Audio
1.	1984	Mono Stereo	Mono Stereo
2.	Jump	Mono Stereo	Mono Stereo

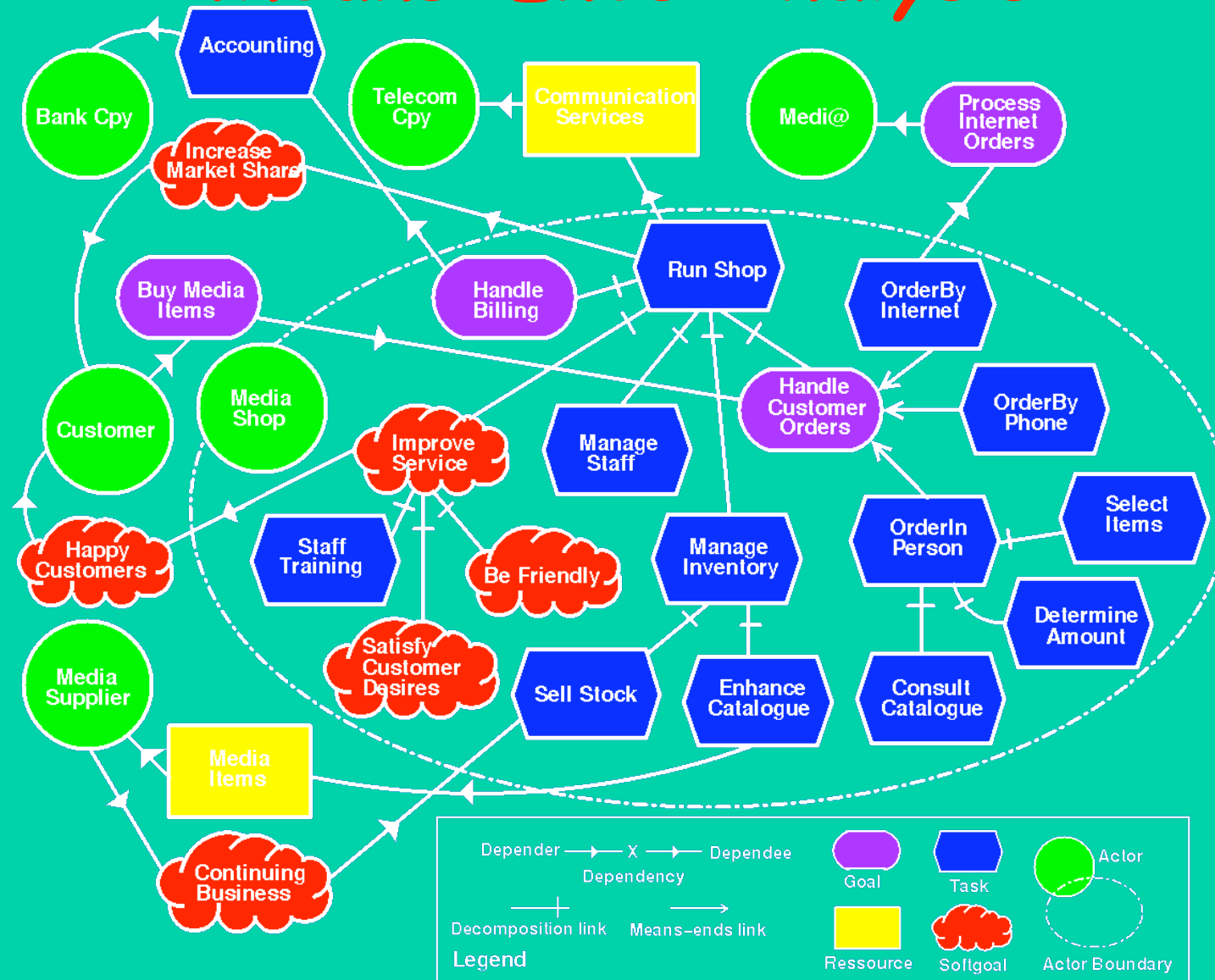
Early Requirements Analysis

- Understand the *organizational* setting, produce an *organizational model* with relevant *actors* and their respective *goals*.

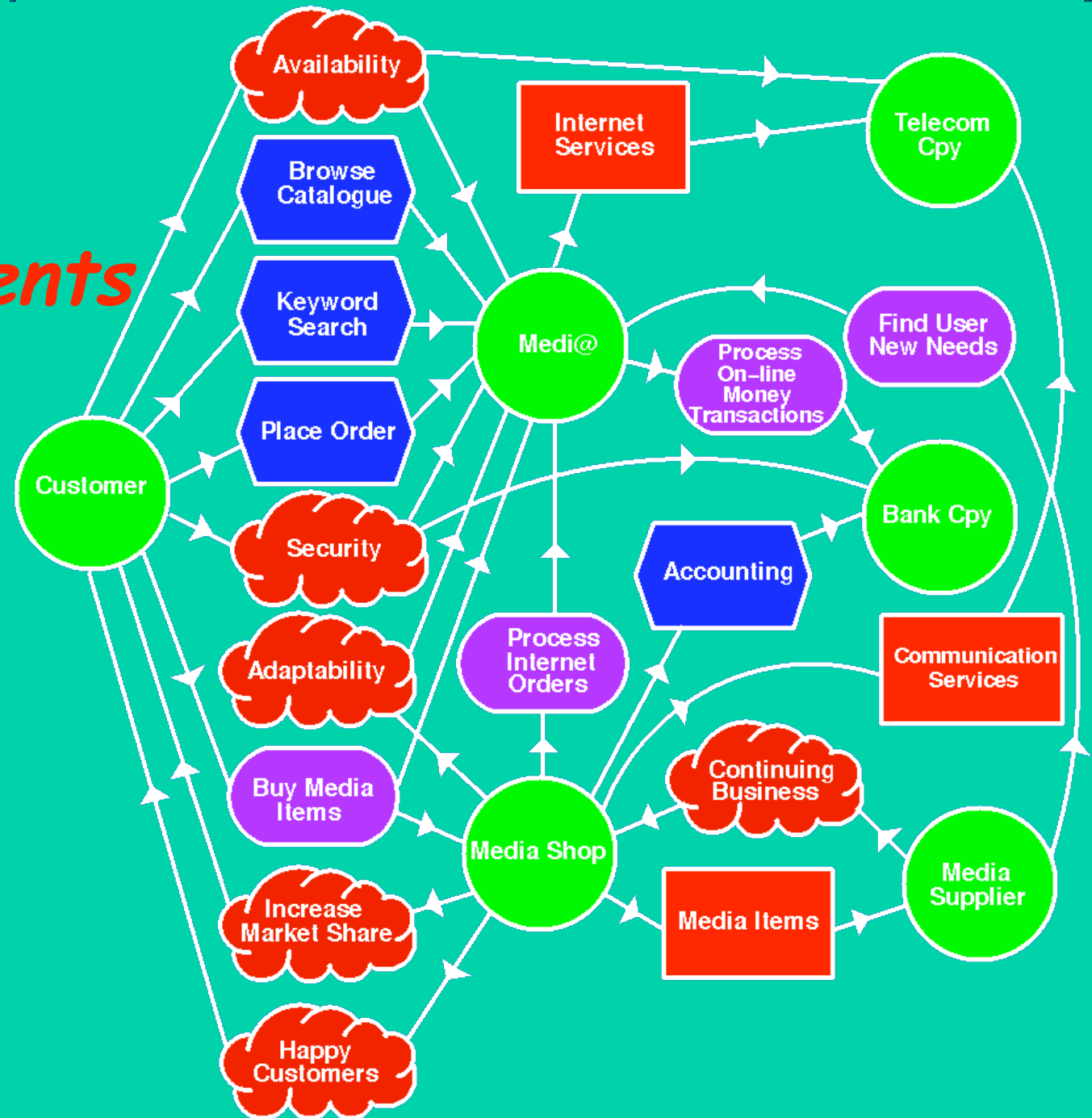


Goals are relative, fulfillment is collaborative

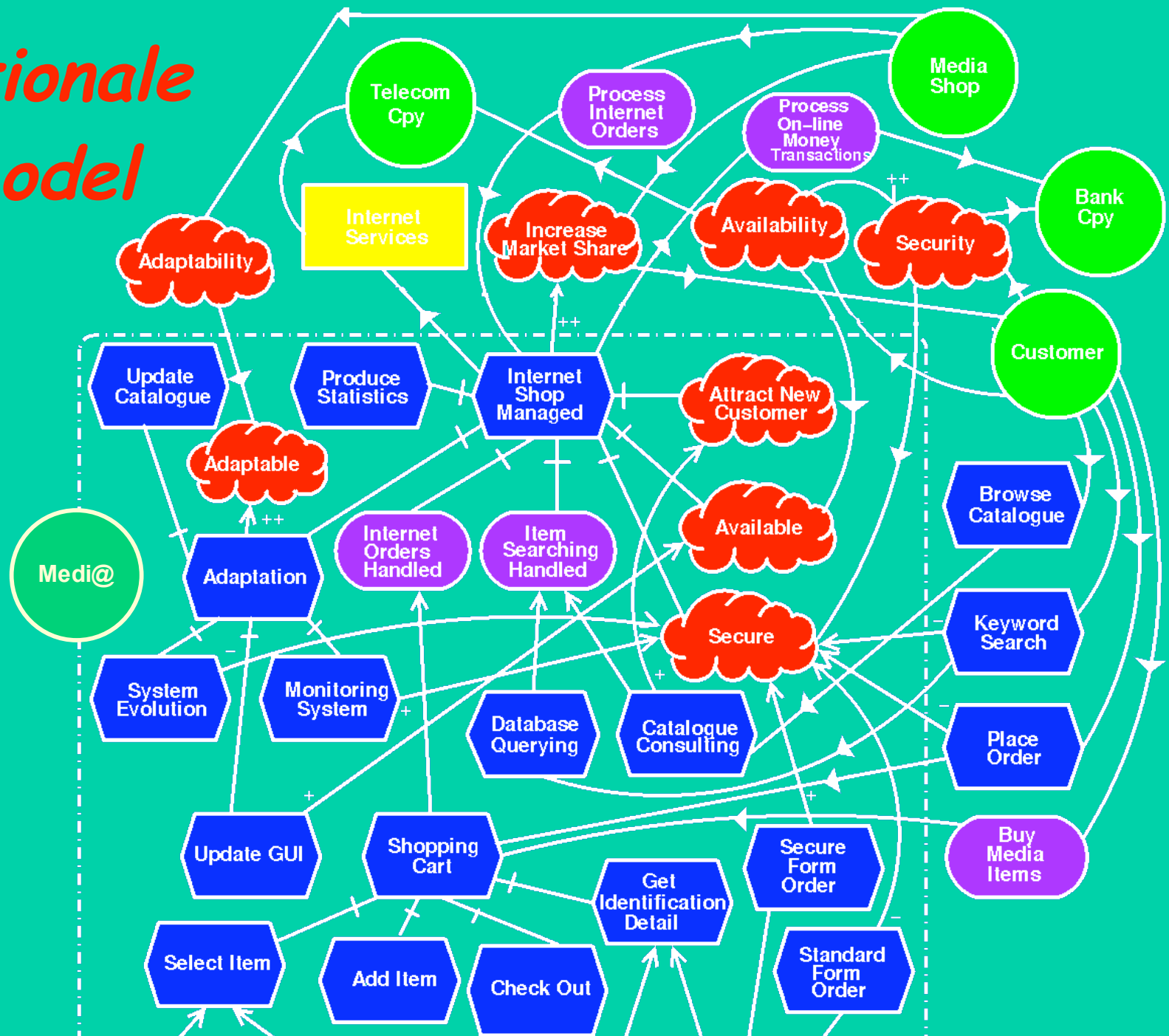
Means-Ends Analysis



Late Requirements



Rationale Model

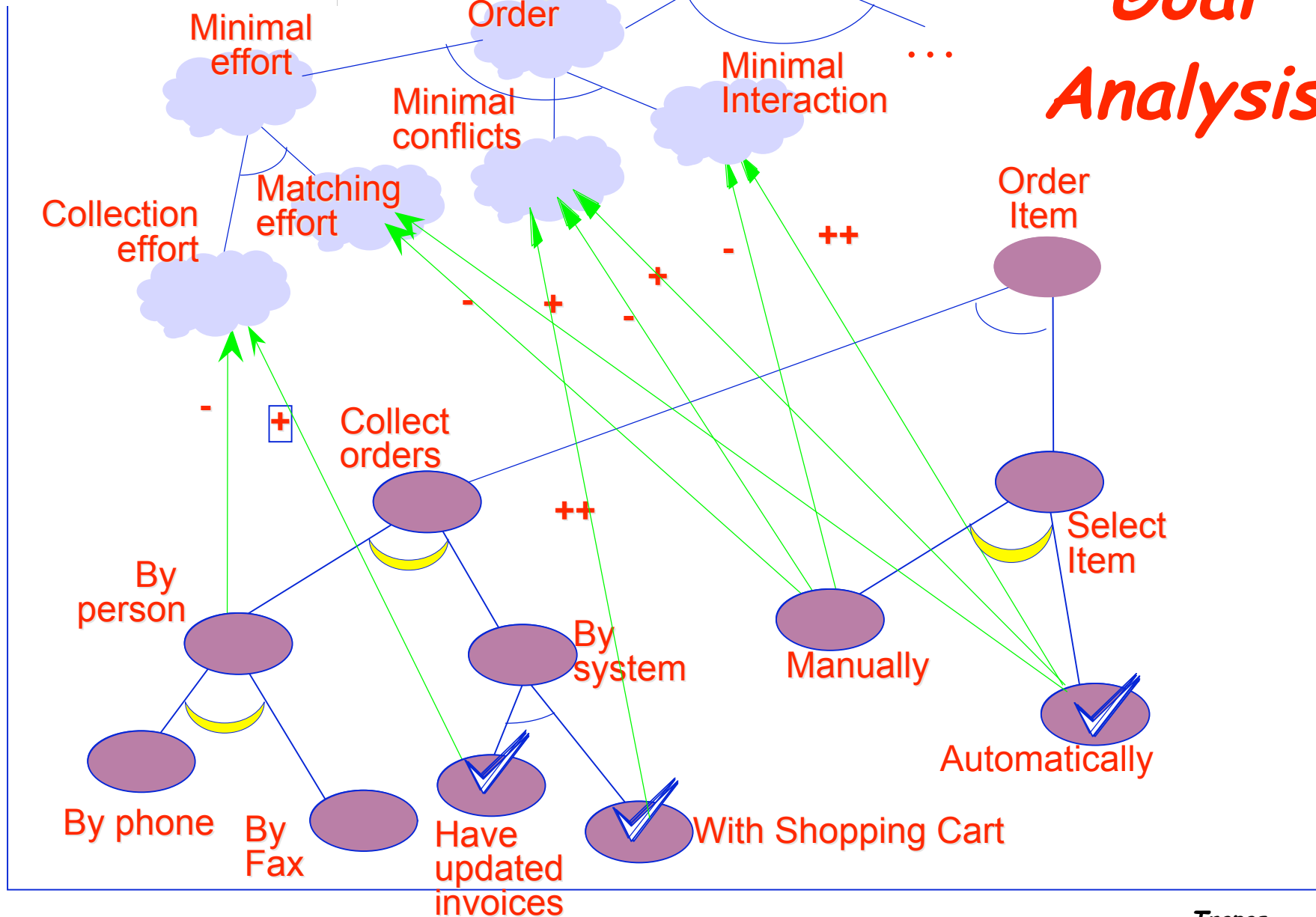




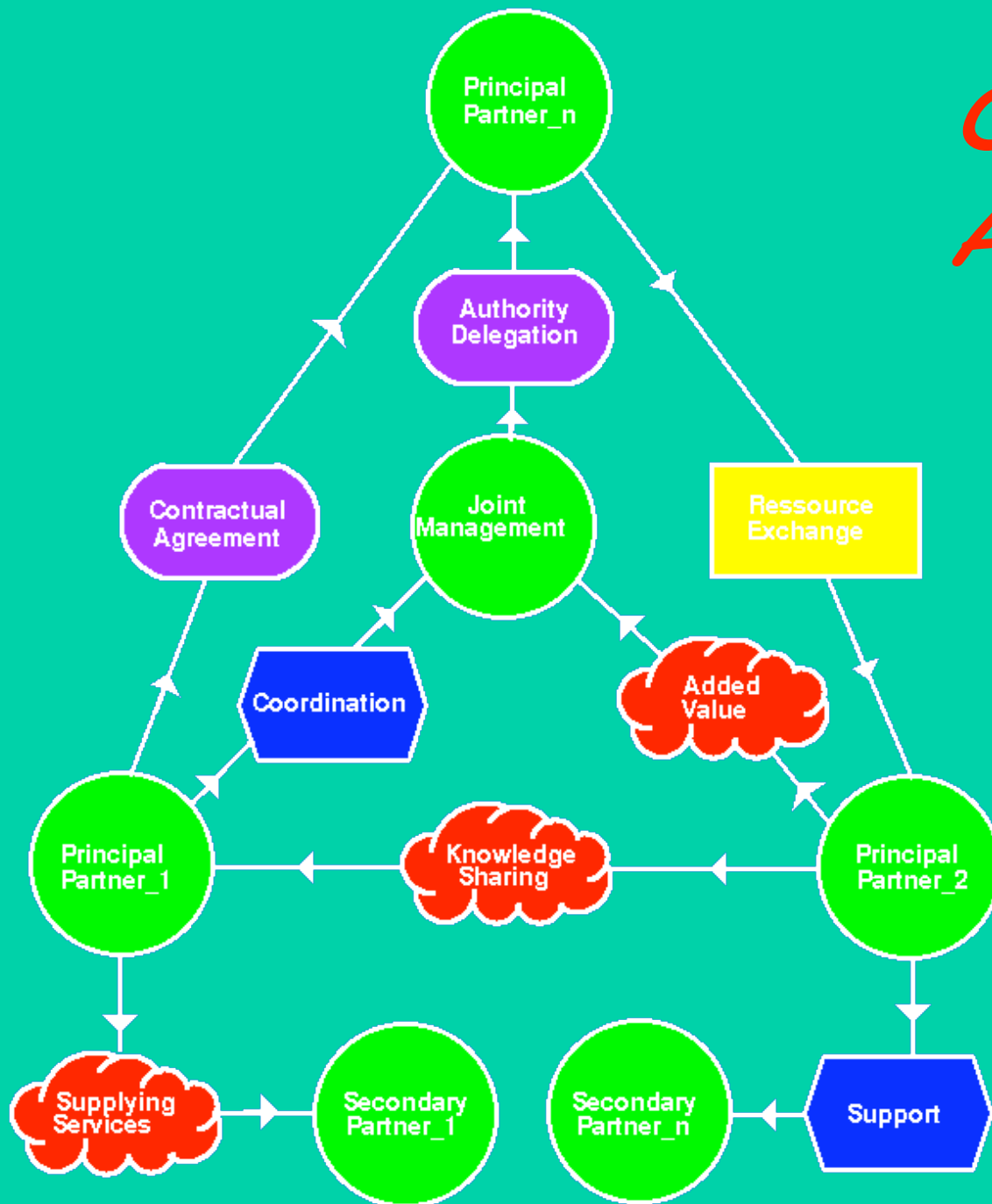
Availability

ation and Communication Technology

Goal Analysis

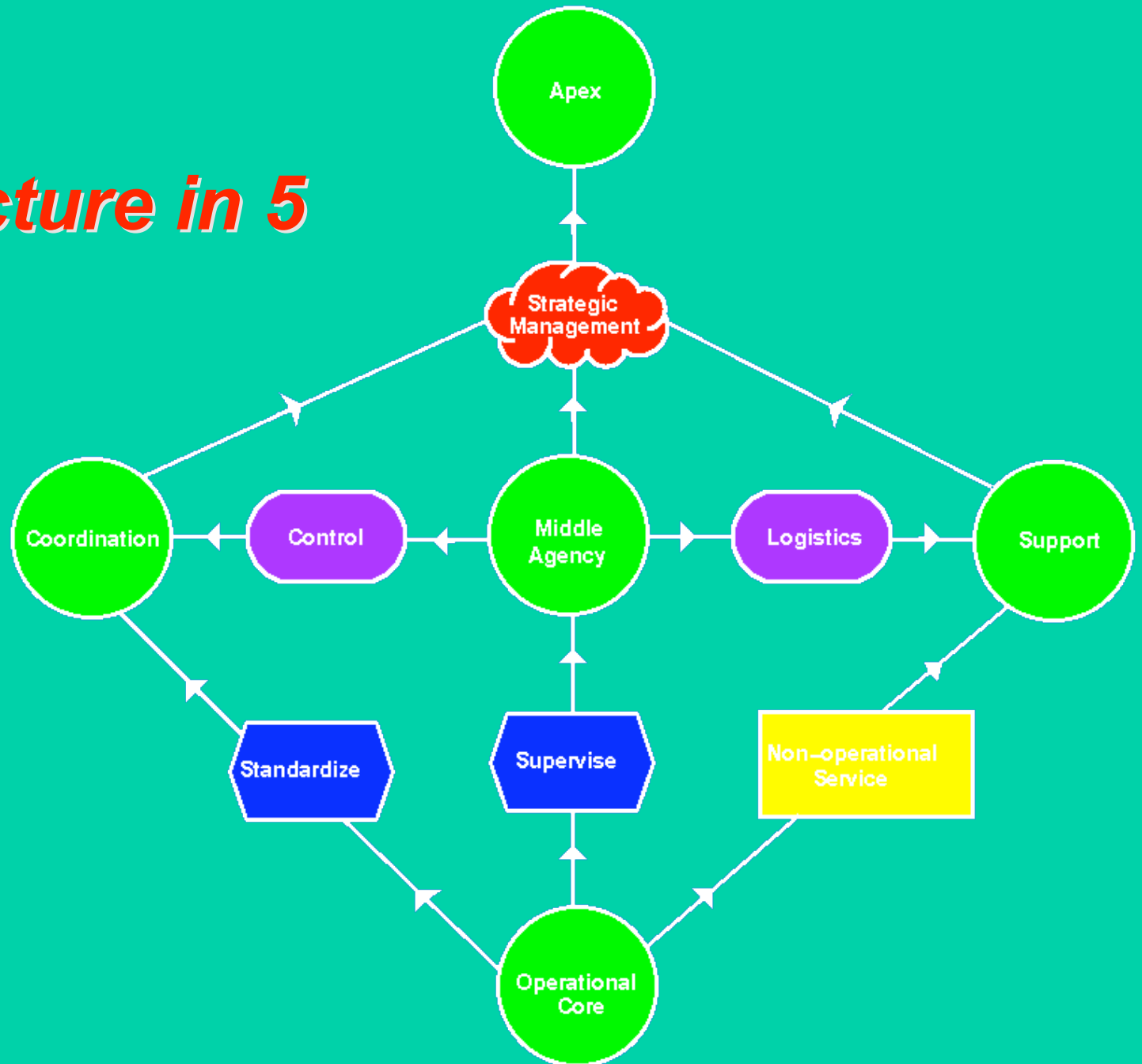


Organizational Architectures: Macro Level



*Joint
Venture*

Structure in 5

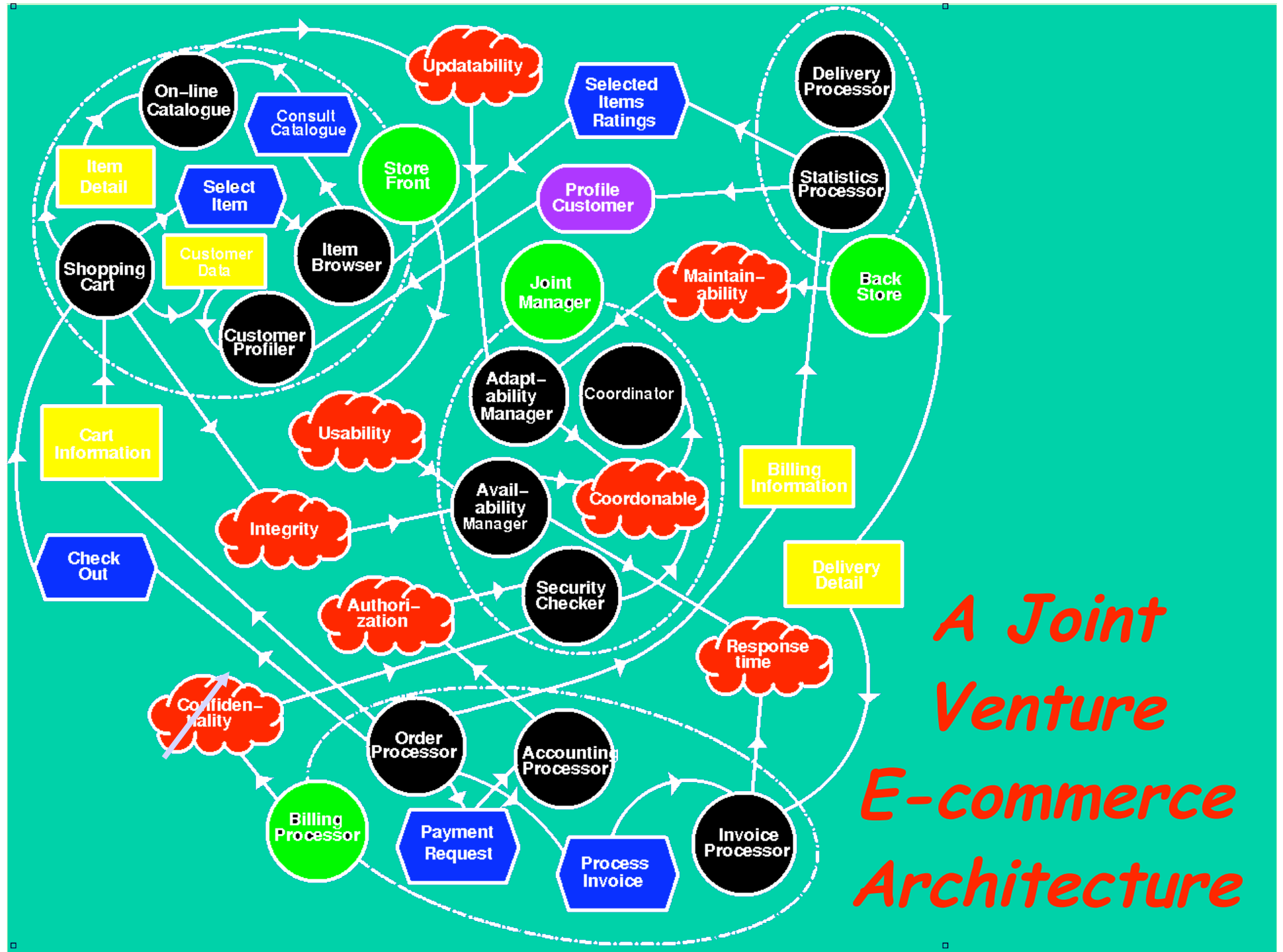




Choosing an Architecture

Correlation Catalog	Predict.	Secur.	Adapt.	Cooperat.	Compet.	Availab.	Failabil.	Modul.	Aggreg.
Flat Structure	BREAK	BREAK	MAKE			HELP	HELP	MAKE	HURT
Structure-in-5	HELP	HELP		HELP	HURT	HELP		MAKE	MAKE
Pyramid	MAKE	MAKE	HELP	MAKE	BREAK	HELP	BREAK	HURT	
Join Venture	HELP	HELP	MAKE	HELP	HURT	MAKE		HELP	MAKE
Bidding	BREAK	BREAK	MAKE	HURT	MAKE	HURT	BREAK	MAKE	
Takeover	MAKE	MAKE	HURT	MAKE	BREAK	HELP		HELP	HELP
Arm's-Length	HURT	BREAK	HELP	HURT	MAKE	BREAK	MAKE	HELP	
Hierarch Cont.			HELP	HELP	HELP	HELP		HELP	HELP
Vert. Integ.	HELP	HELP	HURT	HELP	HURT	HELP	BREAK	BREAK	BREAK
Co-optation	HURT	HURT	MAKE	MAKE	HELP	HURT	HELP		

[Chung00]

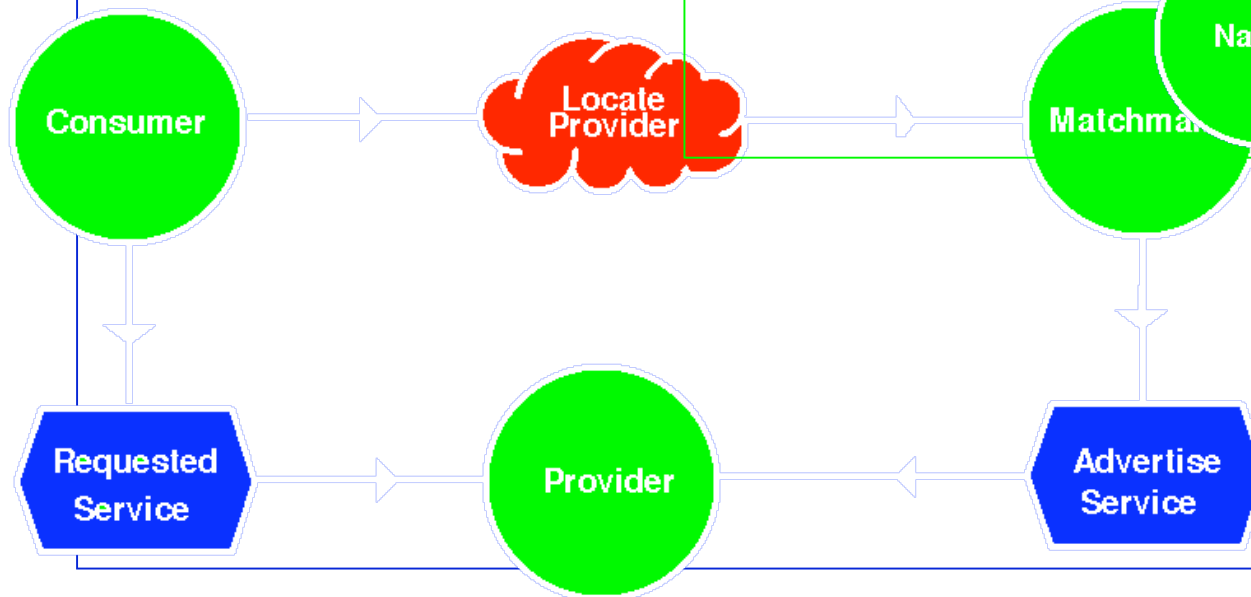
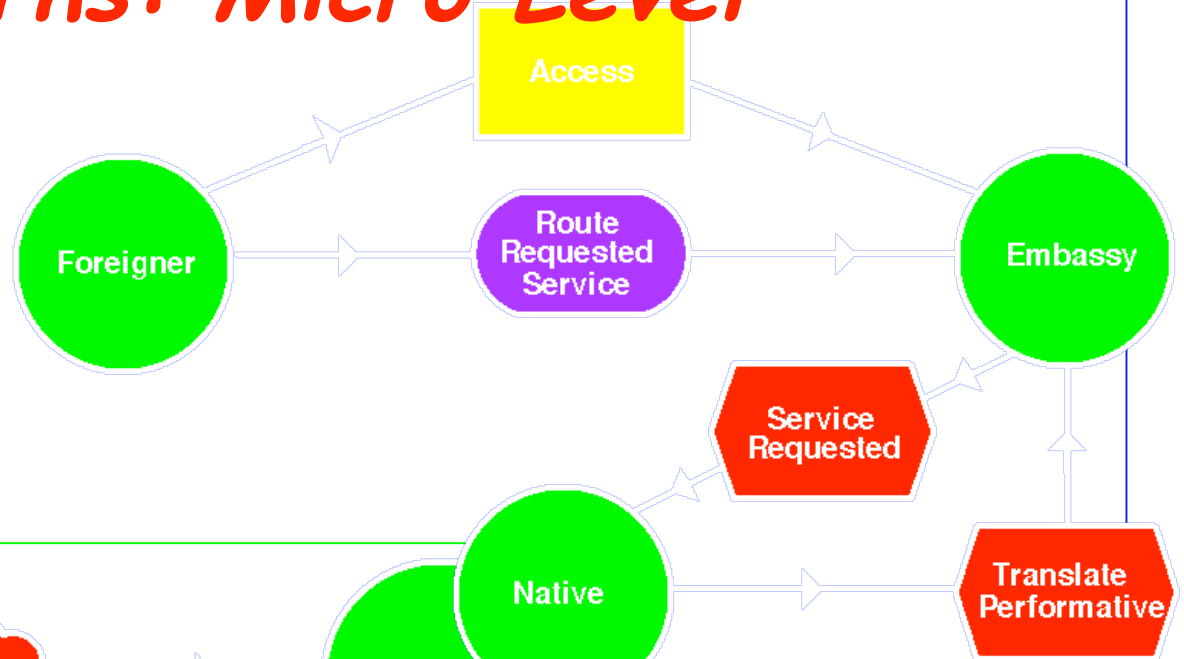


*A Joint
Venture
E-commerce
Architecture*



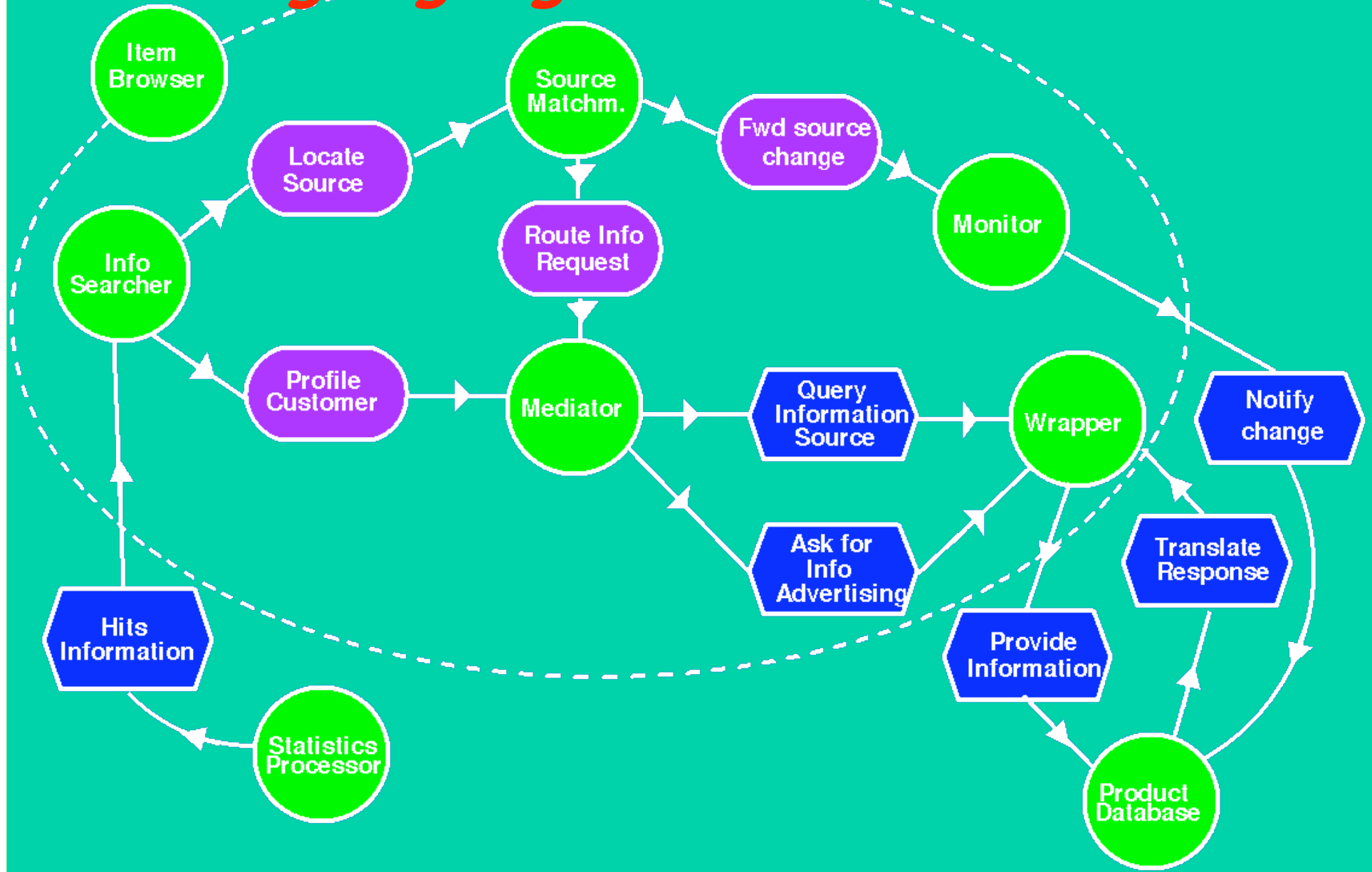
Social Patterns: Micro Level

Embassy



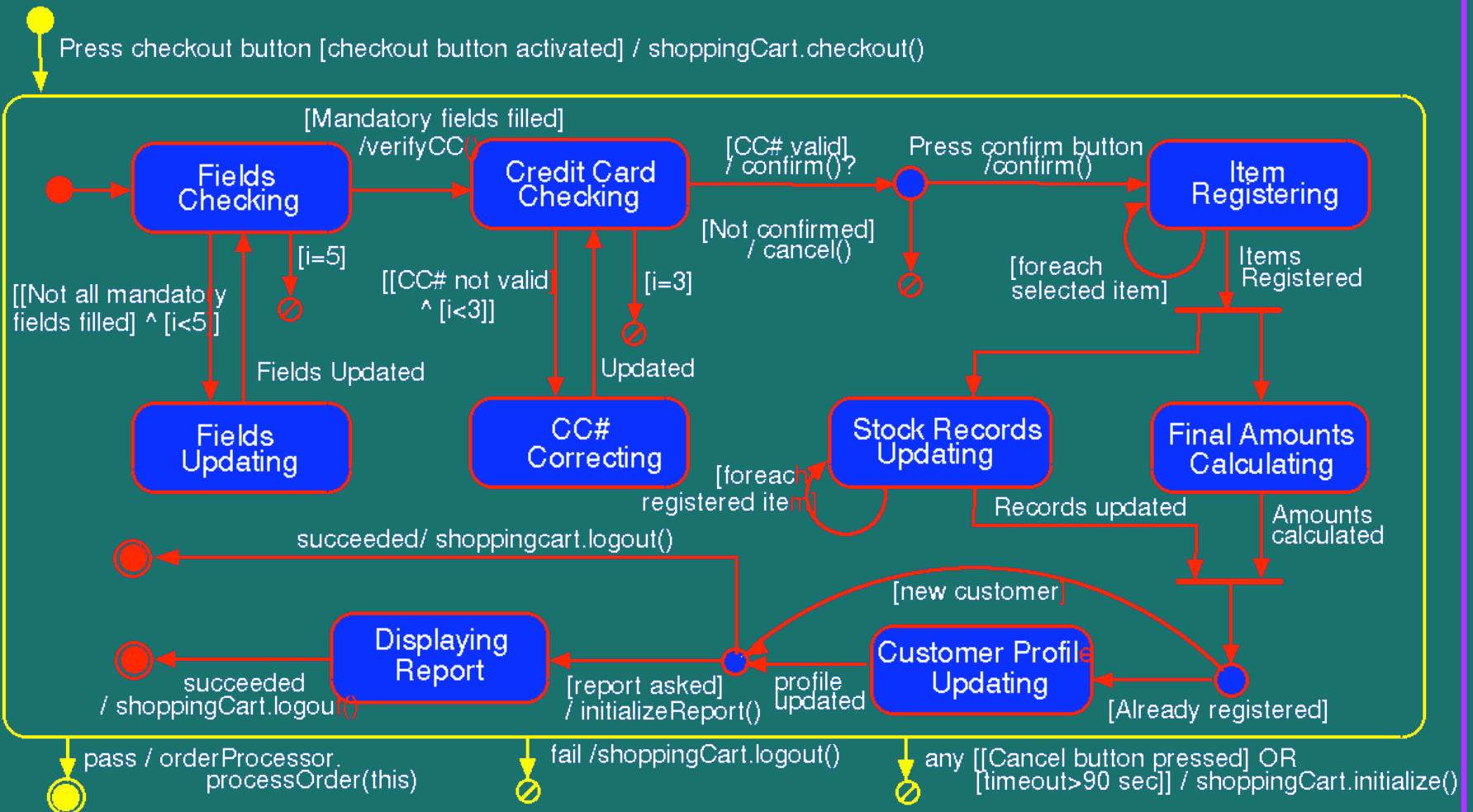
Matchmaker

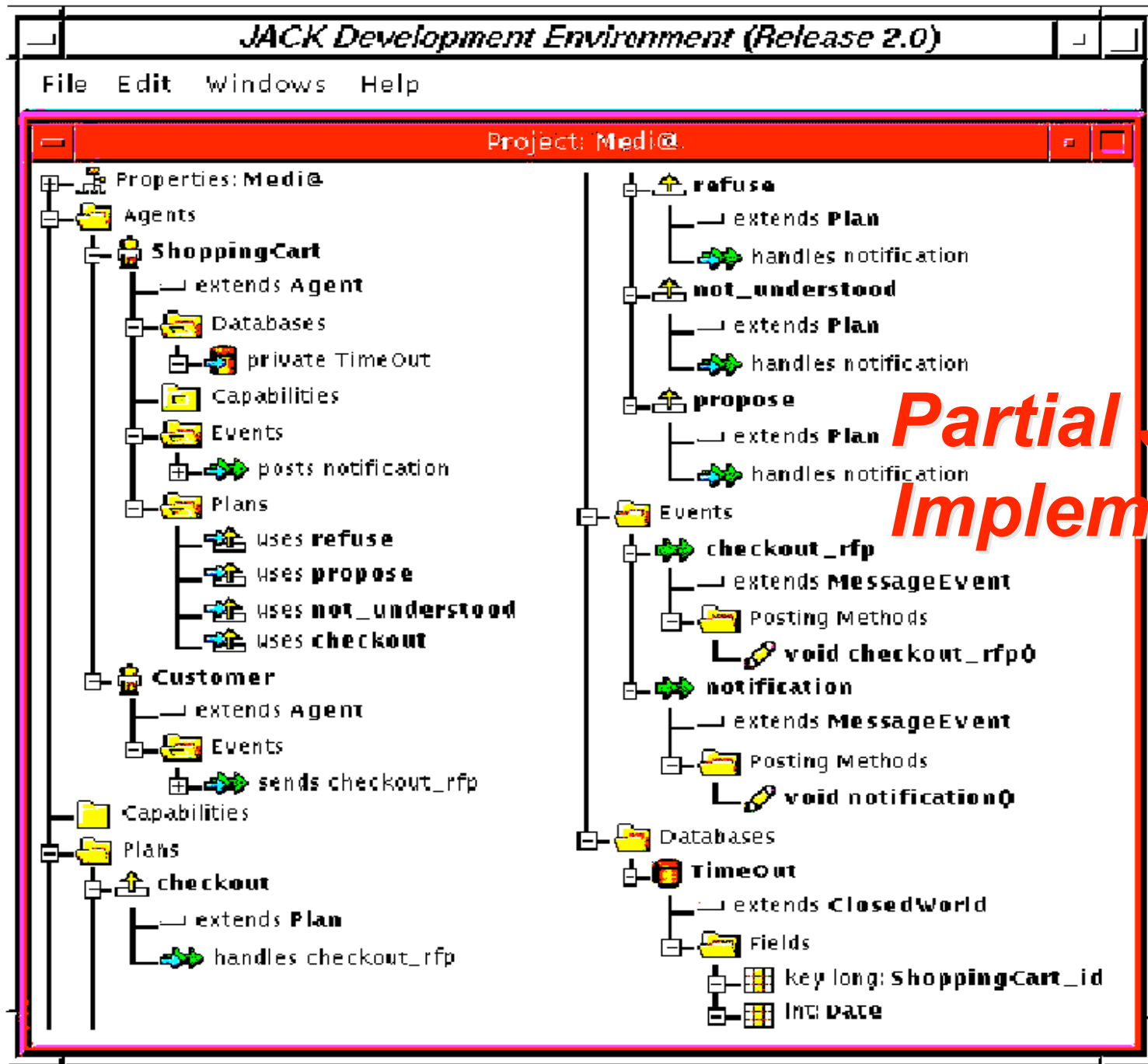
Assigning Agent Roles to Actors



Detailed Design

Checkout





ication Technology

Partial JACK Implementation



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